



Wake County CoC Governance Board Meeting

Thursday, October 2, 2025

9 – 10:30 am

NCWorks Career Center: 1830 Tillery Pl # B, Raleigh, NC 27604

AGENDA

- Welcome/Roll Call
- Meeting Minutes*
- Discussion:
 - White Flag Operator Draft Contract*
 - Strategic Planning Process and Approach
- Lead Agency Updates
- October Meeting At-A-Glance
- Adjournment



Roll Call

Nicole Stewart, *Chair*

Roll Call

Member	Present	Member	Present
Wayne Beatty		Onia Royster	
Eric Braun		Nicole Stewart	
Doris Bullock		Pat Sturdivant	
Chad Essick		Emila Sutton	
Amanda Blue		Johnnie Thomas	
Ashley Lommers-Johnson		Derwin Willoughby	
Quentin Miles		Nicole Wilson	
Ann Oshel		Michele Woodson	N
Imogen Rhodenhiser		Meredith Yuckman	
Kayla Rosenberg Strampe			

Meeting Minutes (September)

Nicole Stewart

CoC Team Introductions

Nicole Stewart

White Flag Operator Draft Contract

Eileen Rosa

White Flag Planning

- **Status**

- The Bryant Center will serve as White Flag Operator, contract drafting underway
- Confirmed baseline shelter capacity to inform site needs
- Working to confirm site partners and staffing needs for baseline and contingency capacity

- **Homeless Emergency Response Committee (HERC) Recommendations**

- Keep current White Flag alert threshold (35 degrees and lower) – evaluate inflow/utilization to expand the threshold
 - Budget impact of opening ~10+ more days than average
 - Concern for increased inflow and newly homeless
- Establish threshold for activating additional shelter sites
 - Daily census check and HERC utilization review

2025-2026 Shelter Capacity Needs

	Year Round Drop In	White Flag Projection	Total Beds Available during White Flag
Men	68	230	298
Women	45	90	135
Single Adult Subtotal	113	320	433
Families	80	20	100
Total (Adults + Families)	193	340	533

- Options to balance demand and minimize alert night site changes by:
 - Keeping 2nd Street year-round posture
 - Activating 2 sites for full season and scaling additional capacity
- Maximizing budget by:
 - Volunteer support for cleaning and meals where possible
 - Detailing additional staff for intake support

Contract Overview

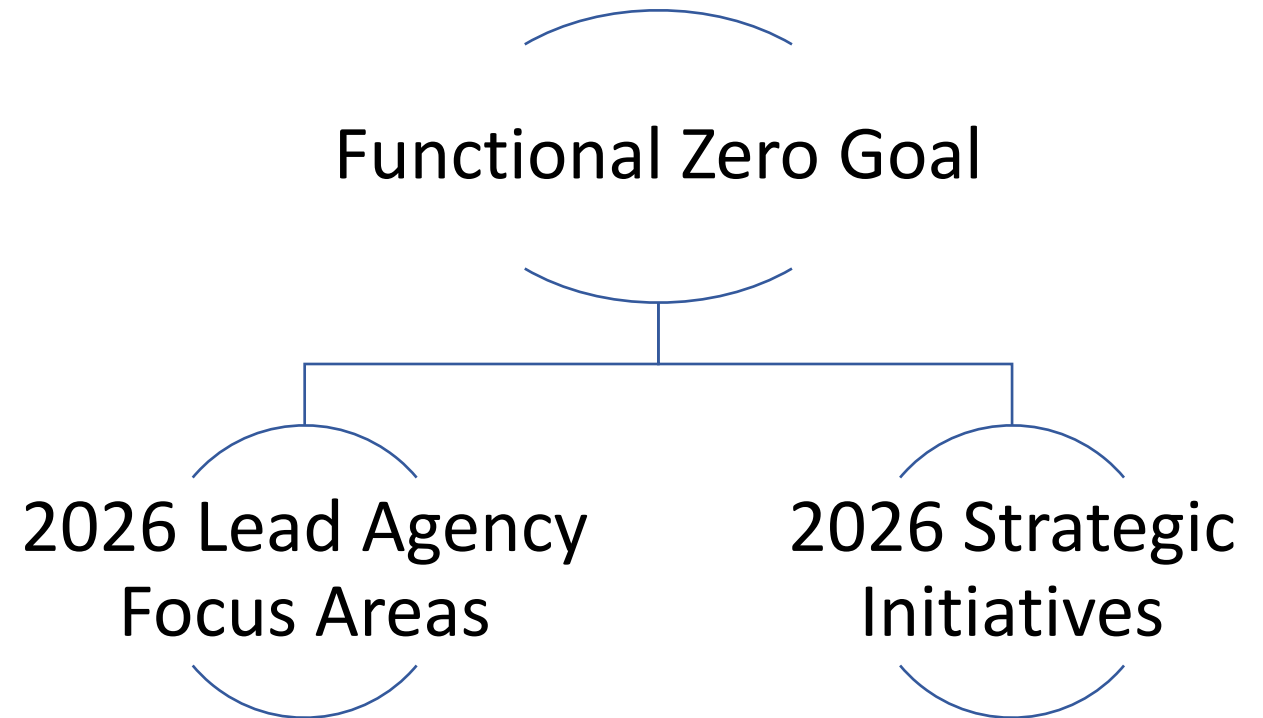
- **Contractor:** The Bryant Center
- **Amount:** \$225,000 (*City of Raleigh + local County funds*)
- **Scope:**
 - Staffing to support 4-5 sites during White Flag alerts.
 - Operations including meals, linens, cleaning, and supplies.
- **Board Action Requested:** Vote to give the CoC Executive Committee authority to approve the White Flag Operator Contract.

CoC Priorities & Strategic Planning

Eileen Rosa

Overview

- Proposal to establish **annual strategic initiatives** in lieu of a multi-year strategic plan.
- Balance duties outlined in CoC MOU:
 - V.B.9: Develop strategic goals for the Collaborative Applicant and annual work plan.
 - V.B.10: Support Board and Membership in developing strategic plan for the CoC.

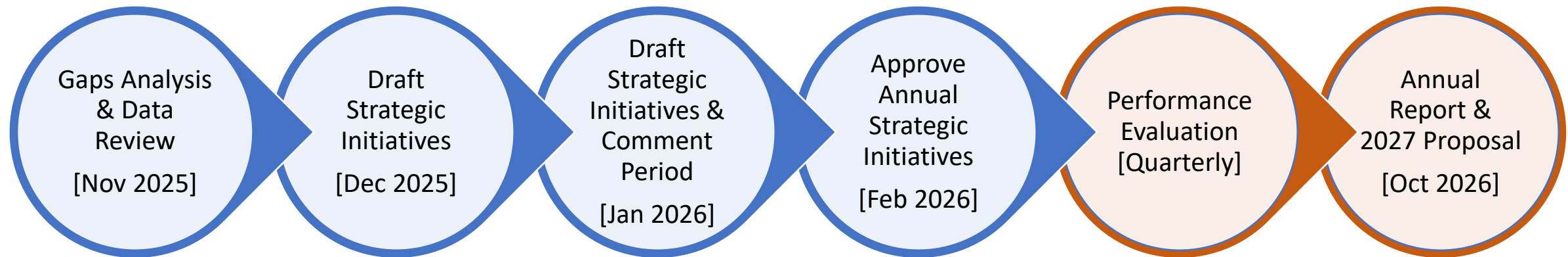


Previous Efforts and Reports: Key Takeaways

- **System Resources:** Identifying the “optimal combination” of housing and service pathways.
 - Scale Rapid Rehousing (2021 System Modeling)
 - Emergency Shelter and Comprehensive Day Services Capacity & Design (2023 Unsheltered Facilities Study)
- **System Flow:** Supporting movement from homelessness to permanent housing.
 - Understanding and Streamlining Access (2023 Unsheltered Facilities Study)
 - Leveraging Impact of Prevention/Diversion (2021 System Modeling)
 - Service Engagement Approach (2023 Unsheltered Facilities Study)

Proposed Next Steps

- Update system modeling and funding/cost assumptions.
- Introduce proposed approach to CoC Membership and Committees, including shift to Committee work plans.



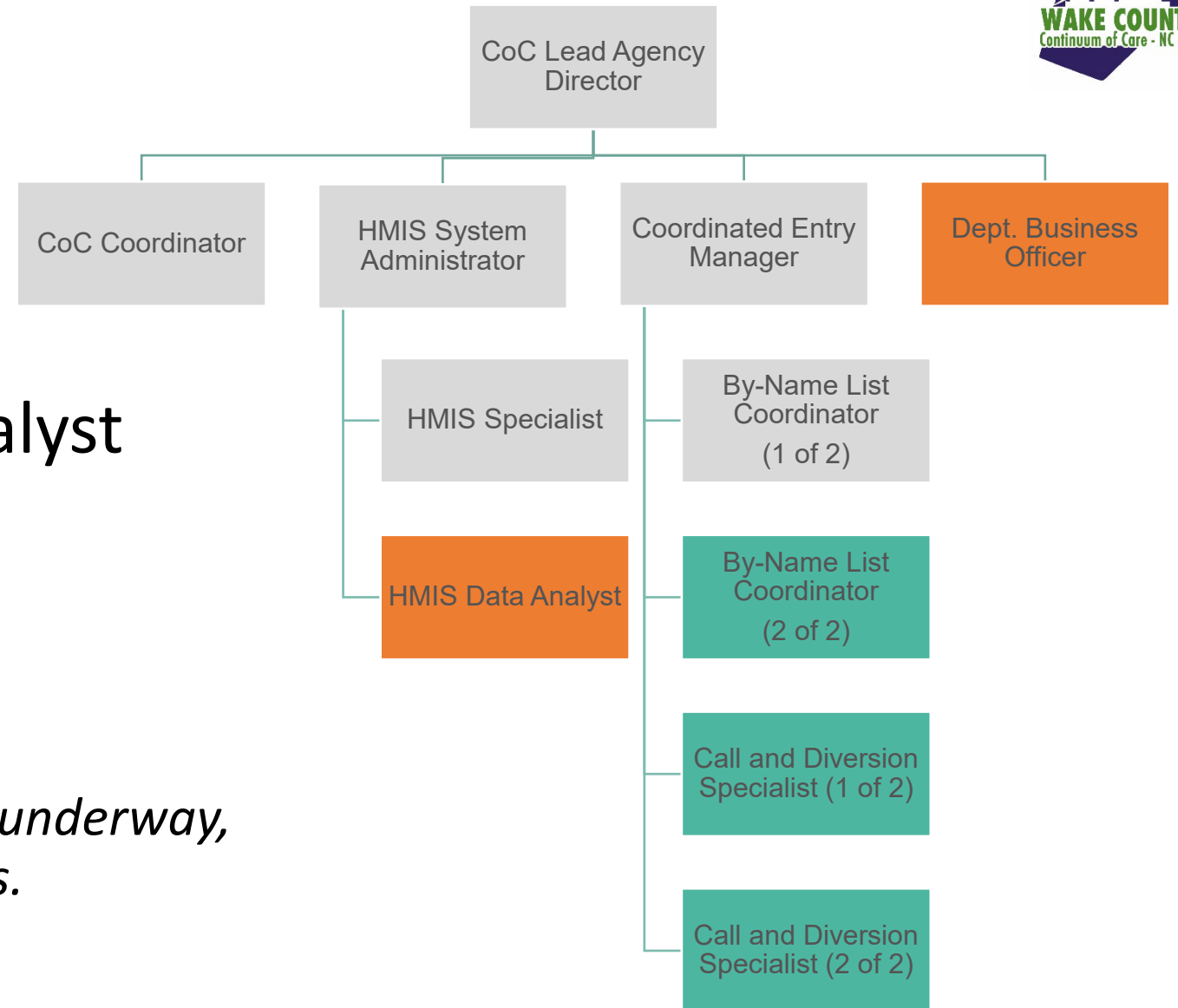
Discussion Questions

- How do we leverage the CoC Committee framework and annual work plans to align strategic initiatives?
 - Consider changes to Committee structure to account for broader system improvement needs not currently addressed in Committee.
- What role will the CoC Board have in drafting strategic initiatives?
- Are there ways Board members can engage and advance efforts from their respective scope and intersection with homeless services?
- Overall, how can the annual initiatives and deliverables be structured to balance rebuilding components of the CoC infrastructure and larger system improvement goals?

Lead Agency Updates

Eileen Rosa

Staffing Update



- **Reposting:** HMIS Data Analyst
- **Posting:** CoC Department Business Officer

**County Departmental Business Plan underway, to include staffing and resource needs.*

Technical Assistance

- Fortis Consulting (via CoC contract)
 - Focus: CoC Transition
 - Projects Underway: Written Standards, Grantee Monitoring, CoC NOFO Preparations
- ICF HUD TA – Coordinated Entry
 - Focus: CE System Redesign
 - Projects Underway: CE/HMIS Workflow, Assessment Tools and Local Prioritization Options
- ICF HUD TA – HMIS
 - Focus: HMIS Vendor Transition and RFP Process
 - Projects Underway: RFP Review and Scorecard Evaluation, CE/HMIS Workflow

HMIS Vendor RFP

- **Status:** Final stage of County procurement review before posting.
 - Engaging Data Advisory Committee and other CoC members to inform demo and evaluation process.
- **Timeline:** 30-day application period. Vendor selection anticipated in February 2025.
 - CoC working to establish a 12-month contract with Bitfocus (current vendor) given RFP timeline and to account for potential data migration.

October At-A-Glance

Eileen Rosa

Adjourn

Next Meeting:

November 6th from 9 – 10:30am

Location:

NCWorks Career Center, 1830 Tillery Pl # B