



# Wake County CoC Governance Board Meeting

Thursday, February 5, 2026

9 – 10:30 am

NCWorks Career Center: 1830 Tillery Pl # B, Raleigh, NC 27604

# AGENDA

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- Welcome & Introductions
- Standard Business
- CoC Updates: Year to Date
- Discussion
  - Lead Agency Annual Action Plan
  - CoC Plan to End Homelessness
- Lead Agency Updates



# Welcome & Introductions

Nicole Stewart, *Chair*

# 2026 Governance Board



Name		Organization	Seat
Wayne	Beatty	Wake County Sheriff's Office	Law enforcement
Amanda	Blue	Healing Transitions	Emergency Shelter
Eric	Braun	Independent Member	Legal expertise or systemic advocacy
Doris	Bullock	Arise Collective	Population-specific lived experience
Bonner	Gaylord	Independent Member	Business rep
Ashley	Lommers-Johnson	Raleigh Housing Authority	Raleigh Housing Authority
Quentin	Miles	Town of Zebulon	Non-Raleigh Wake County locale
Ann	Oshel	Alliance Health	Healthcare provider
Imogen	Rhodenhiser	Church of the Good Shepherd	Faith-based
Kayla	Rosenberg Strampe	DHIC	Landlord or AH developer
Onia	Royster	Triangle Family Services	Lived Experience
Nicole	Stewart	AJ Fletcher Foundation	Community Member
Pat	Sturdivant	Capital Area Workforce Development	Workforce development
Erika	Brandt	City of Raleigh Housing and Neighborhoods	City of Raleigh
Johnnie	Thomas	Independent Member	Lived Experience
KC	Buchanan	HOST	Population-specific lived experience
Nicole	Wilson	Durham VA Health Care System	Veterans or DV
Michele	Woodson	Wake County Public Schools	WCPSS or higher ed
Meredith	Yuckman	The Hope Center at Pullen	Prevention, street outreach, or diversion provider
Felts	Lewis	Housing Authority of Wake County	Housing Authority of Wake County
Mary	Lederle	Town of Cary	Non-Raleigh Wake County locale
Zach	Ward	Triangle Community Foundation	Philanthropic

# Standard Business

Nicole Stewart

# Standard Business

- CoC Board Meeting Minutes – December 2025\*
- 2026 Meeting Calendar & Agenda At-A-Glance
- Executive Committee\*
- Renewing Conflict of Interest – Required of all Board members.

# 2026 Executive Committee

- Nominees:
  - Meredith Yuckman (Hope Center at Pullen) for Chair (*currently Vice Chair*)
  - Eric Braun (Independent Member) for Vice Chair (*currently Treasurer*)
  - Pat Sturdivant (Capital Area Workforce Development) for Treasurer
  - Kayla Rosenberg Strampe (DHIC) for Secretary
- **Recommended Action:** Board vote to confirm 2026 Executive Committee members.

# CoC Updates: Year to Date

Eileen Rosa

# CoC Updates: Funding

- **Background:**

- HUD released the FY2025 NOFO on November 13, 2025. HUD rescinded that NOFO on December 8th and issued an updated NOFO on December 19th.
- Due to pending litigation and in response to court order, HUD reopened the FY24-25 NOFO to begin processing renewals outside of the December NOFO.
- No renewal awards will be distributed prior to final judgment (hopefully end of February). Should final judgement rule in HUD's favor, they have indicated a return to the December NOFO.
- Funding Review Committee (FRC) confirmed grantee eligibility and approved CoC renewal continuance without new Priority Listing.
- **Status:** On February 2, 2026, Wake CoC submitted the required email notice to HUD.

# CoC Updates: White Flag

- Activated 24hr operations during Winter Storms 01/25-01/27 and 01/31 – 02/02.
- Significant learnings for improved preparation and coordination, as well as insight on shelter needs.
  - Site changes and census management
  - Deployment of preventative resources (restroom trailers, generators, etc.)
  - Emergency plans for all shelters and temporary housing programs
- Initial data indicates ~100 individuals accessed shelter *above* the available drop in shelter capacity (year-round + White Flag).
  - Includes estimates of people experiencing homelessness who accessed County operated storm shelters instead of dedicated shelter sites.
  - Based on preliminary PIT count, this still leaves at least ~100-150 unsheltered.

# CoC Updates: System Reporting

	Focus/Purpose	Reporting Period	Status	Details
<b>Longitudinal System Analysis (LSA)</b>	Detailed, client-level data on demographics and usage patterns over time.	Federal FY25 (10/01/2024 – 09/30/2025)	Submitted 01/16/2026.	March Board meeting review. Highlights include: <ul style="list-style-type: none"> <li>Data clean up reduction of overlapping enrollments from 977 to 110 in three weeks</li> <li>Closed inactive programs from 2021, etc.</li> </ul>
<b>System Performance Measures (SPM)</b>	Summary of seven system-level metrics (e.g. length of stay, returns to homelessness, and income changes).	Federal FY25 (10/01/2024 – 09/30/2025)	Underway. Due 03/04/2026.	March Board meeting review. <ul style="list-style-type: none"> <li>Opportunity to resubmit FY24 metrics.</li> </ul>
<b>Point-in-Time (PIT) Count</b>	Count of sheltered and unsheltered people experiencing homelessness on a single night in January.	Single night snapshot, held within the last 10 days of January annually.	Unsheltered Count Completed. Analysis Underway.	Results expected early May. <ul style="list-style-type: none"> <li>Conducted 01/22.</li> <li>Preliminary count shows increase in unsheltered count, likely due to improved coverage and targeted timeframe.</li> </ul>
<b>Housing Inventory Count (HIC)</b>	Tally of beds and units available by program type (shelter, permanent housing, etc.)	Same as PIT Count date (single night).	Underway.	<ul style="list-style-type: none"> <li>White Flag alert night, though warm compared to impending storm.</li> </ul>

# Lead Agency Annual Action Plan

Eileen Rosa

# Lead Agency Annual Action Plan

- **Purpose:**

- Per enacting MOU, requirement to “develop strategic goals for Collaborative Applicant mandatory activities and include in an annual work plan”.

- **Background & Context:**

- Tied to core services as Lead Agency, roles and responsibilities defined by HUD for CoCs and the enacting MOU for Wake County.
  - i.e. day-to-day work and operations of CoC.
- Aligned with County departmental business plan.

# Lead Agency Annual Action Plan

- **2026 Focus Areas**

- **Data Management:** HMIS System Administration, Data Quality and Training.
- **System Performance:** Expanding and formalizing performance monitoring framework, including ESG and CoC grantee monitoring.
- **Access & Communications:** Cohesive communications strategy to improve awareness of available homeless services across community levels.

- **Detail provided in handout:** Lead Agency 2026 Annual Action Plan.

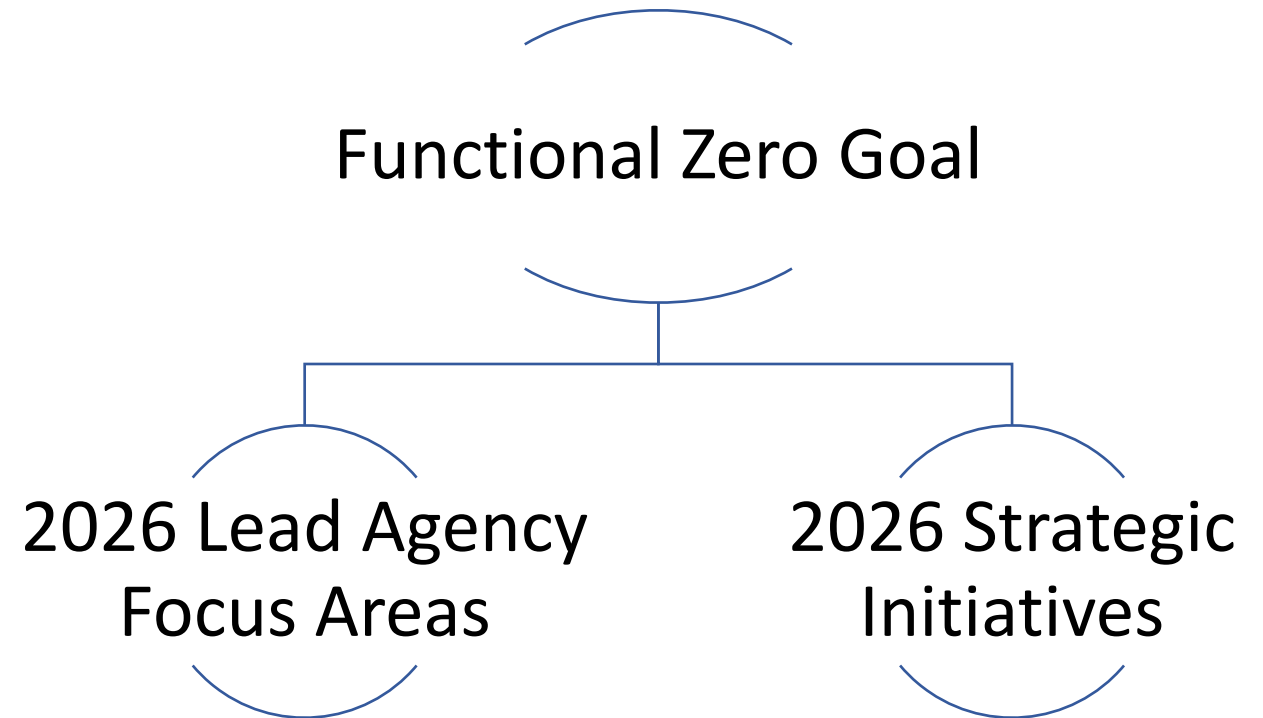
- **Recommended Action:** Board approval to send to CoC Membership for feedback and adoption.

# CoC Plan to End Homelessness

Eileen Rosa

# *Reminder: Proposed Approach*

- CoC is working to establish **2026 Strategic Initiatives**.
- Will evaluate multi-year strategic plan once system infrastructure is built out.
- Balance duties and deliverables in CoC MOU.
- Align with County Strategic Plan and City of Raleigh Affordable Housing Plan



## *Reminder: Approach to Date*

- CoC, City of Raleigh, Wake County (Housing + Behavioral Health) and Alliance Health participated in a dynamic system modeling session.
  - Led and informed by Clutch Consulting Group, known for marked reductions in unsheltered homelessness in other large cities (Dallas, New Orleans, Milwaukee).
- Developing resource, cost and implementation package to launch broader initiative to end homelessness.
- Areas of Focus:
  - Implement unsheltered homelessness strategy.
  - Scale diversion and rapid exit interventions.
  - Activate integrated care model.

# Unsheltered Homelessness Response

- To successfully decommission encampments, aim to rehouse individuals and restore spaces to public use.
- Direct to housing encampment response, and a focus on follow-along services, can also proactively prevent future encampments.

Need/Demand	<ul style="list-style-type: none"><li>• Annual PIT Count ~300 individuals unsheltered</li><li>• Estimate this is an undercount due to existing outreach coverage</li></ul>
Opportunity	Standardize unsheltered homeless response strategy ( <a href="#">piloted through City of Raleigh</a> ) through <b>coordinated street outreach</b> and <b>dedicated housing</b> .
Outcome	Rehouse ~150 unsheltered individuals in Year 1, reducing unsheltered homelessness by nearly 50%.

# Immediate Interventions

- Need to equip shelters with the ability to more quickly triage at the front door.
- Divert new cases and facilitate rapid exits from shelter to housing.

Need/Demand	Annual inflow includes individuals entering or returning to the homelessness response system each year – approx. 3,525 households. <ul style="list-style-type: none"><li>• 92% only use shelter and stay average of 38 days</li><li>• 36% of those who exit return within 6 months</li></ul>
Opportunity	Builds on Bridge 2 Home program offering <b>flexible financial assistance</b> and <b>creative problem-solving</b> to reduce long term homelessness.
Outcome	Scale diversion and rapid exits for approximately 1,000 individuals.

# Activate Integrated Care

- Need a specialized team to support households with complex care needs.
- Aim to rehouse long-term stayers in permanent housing with Integrated Care support.

Need/Demand	Long-stayers are defined as chronically homeless or homeless for more than a year – approx. 475 households. ~ 60% of long-stayers indicate a disabling condition
Opportunity	<ul style="list-style-type: none"><li>• Informed by unsheltered pilot and permanent housing efforts for highly <b>medically vulnerable</b> (i.e. King's Ridge).</li><li>• Leverage resources available under behavioral health, opioid settlement and other <b>system intersections</b> (medical respite, etc.)</li></ul>
Outcome	Rehouse 250 individuals experiencing long-term homelessness.

# Timeframe & Cost

- Requires strategic investments in time-limited rent assistance/services, housing navigation, and diversion/rapid exit strategies.
  - CoC and Clutch updating cost and resource modeling.
  - CoC informed program design and implementation.
- This plan launches a **3-year surge investment**.
  - Mobilizes community, business, health care and faith-based partnerships while enhancing infrastructure of existing service providers.
  - Balanced against the cost of continuing to managing homelessness.

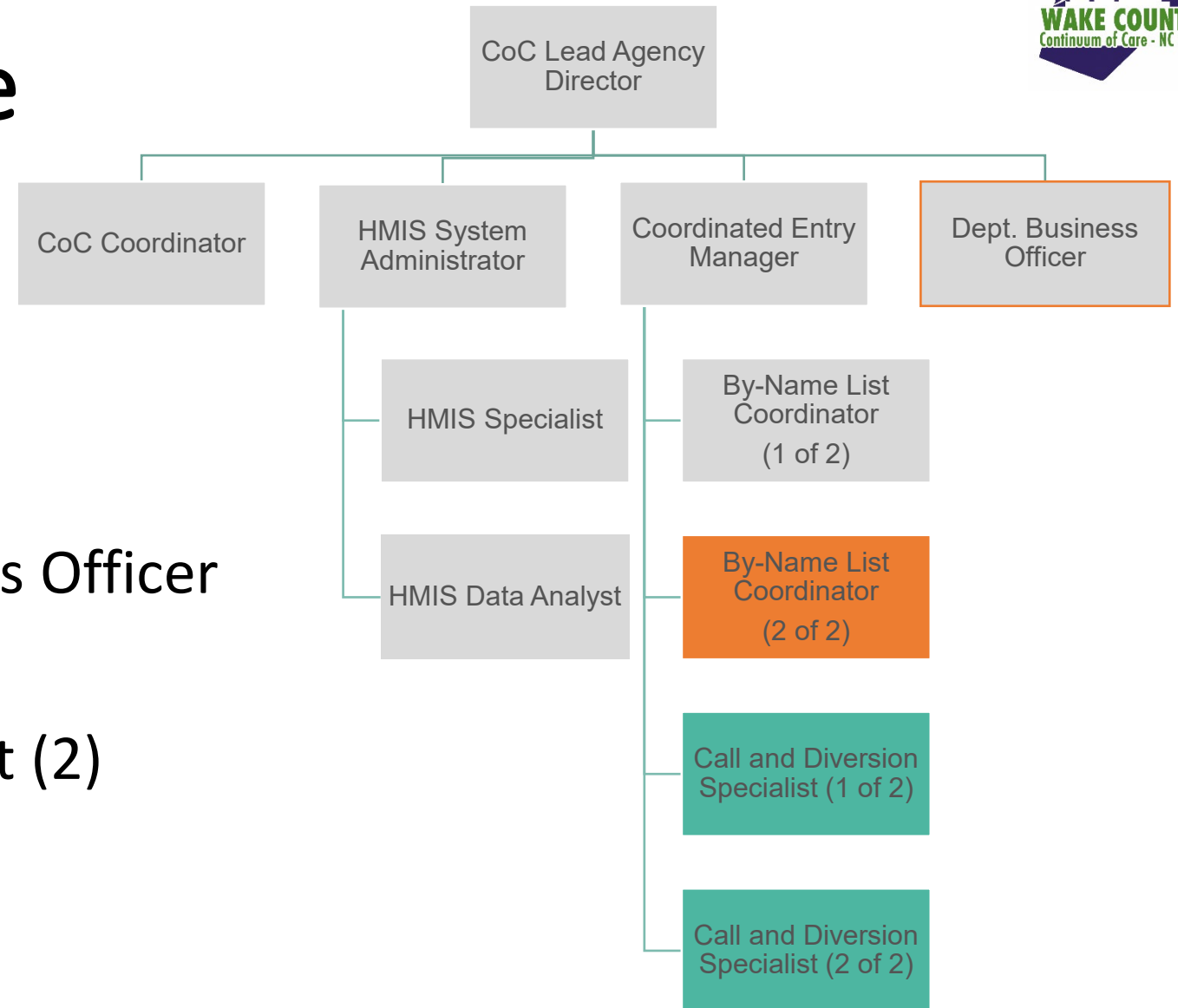
# Next Steps & Community Engagement

Month	Engagement
February	<p>Introduce key components</p> <ul style="list-style-type: none"><li>• 5 – CoC Governance Board</li><li>• 10 – CoC Executive Directors Roundtable</li><li>• 17 – City Council and County Board of Commissioners Joint Meeting</li><li>• 23 – CoC Membership</li></ul>
March	<p>Official pitch/Draft plan open for public comment</p> <ul style="list-style-type: none"><li>• 5 – CoC Governance Board</li><li>• 23 – CoC Membership</li></ul>
April	<p>Final review and vote <i>[aligns with local FY budget planning]</i></p> <ul style="list-style-type: none"><li>• 2 – CoC Governance Board</li><li>• 27 – CoC Membership</li></ul>

# Lead Agency Updates

Eileen Rosa

# FY26 Staffing Update



- **Onboarding:** CoC Dept. Business Officer
- **Interviewing:** BNL Coordinator
- **Pre-Posting:** Diversion Specialist (2)

# FY27 Budget Planning

- County departmental budget planning process is underway.
- Plan for deep dive in April Board meeting, supported by Budget and Management Support (BMS) staff.
- Includes
  - FY27 staff expansion request
  - White Flag budget adjustments and
  - Operations to support system improvement like virtual access, etc.

# February Meeting At-A-Glance

Eileen Rosa

# Adjourn

## Next Meeting:

March 5, 2026

9 – 11 am

(extended meeting)

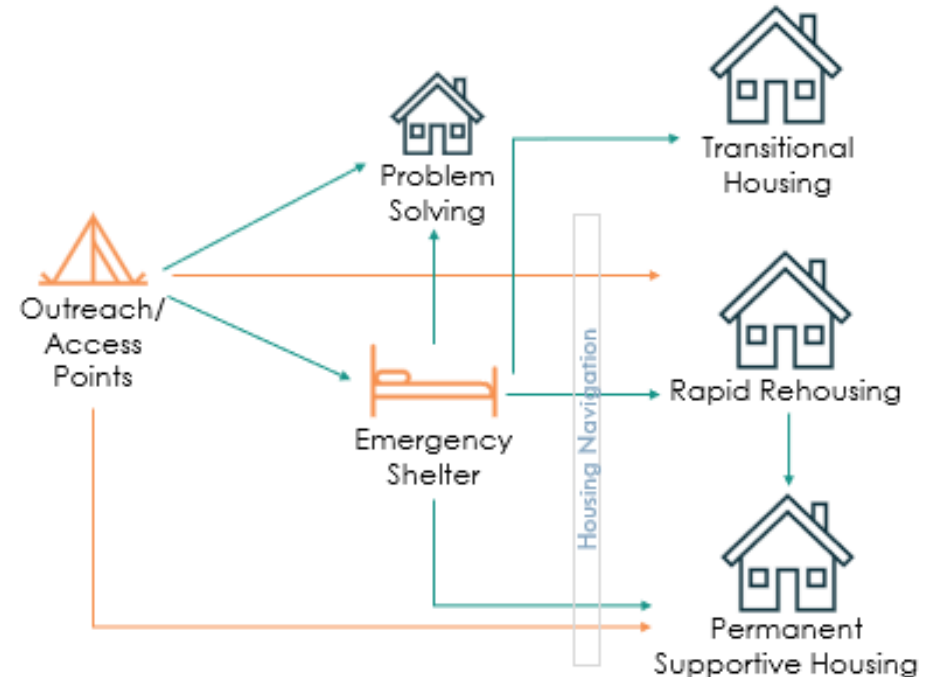
## Location:

NCWorks Career Center  
1830 Tillery Pl # B, Raleigh, NC 27604

# Reference Slides

# System Modeling & Gaps Analysis

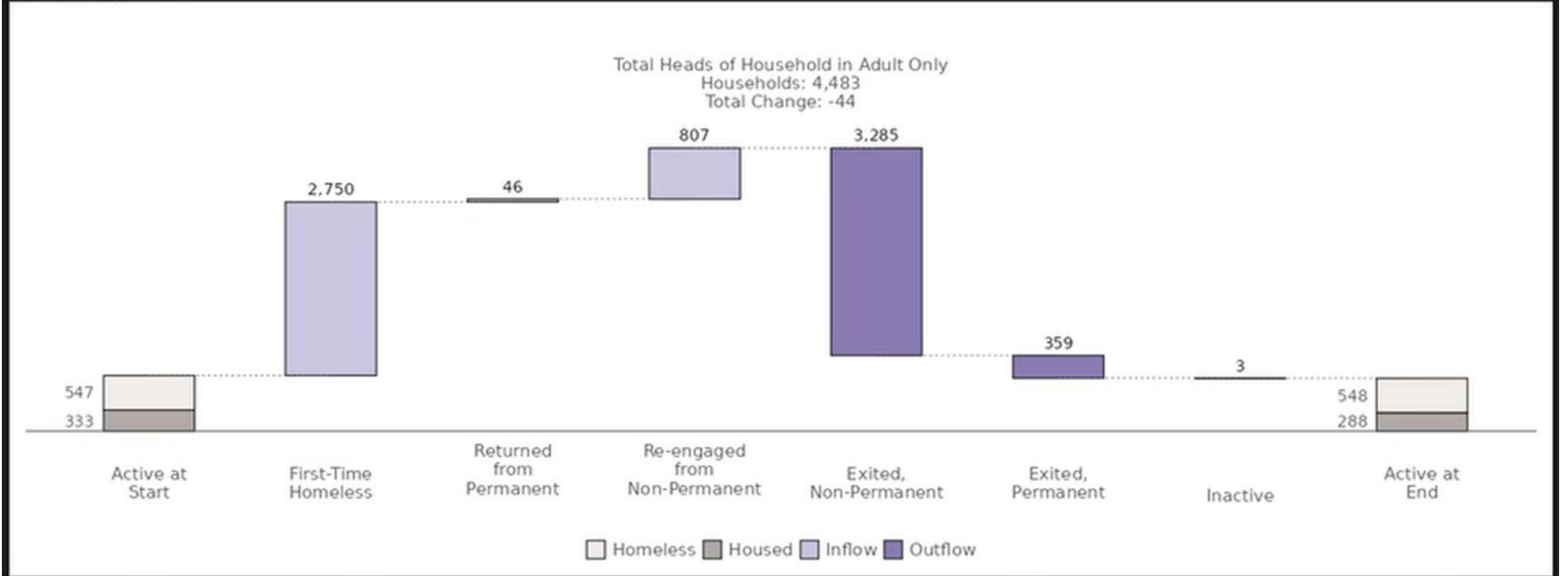
- Evaluating:
  - system demand - people entering homelessness
  - system capacity - inventory and exits to housing
- At this stage, making reasonable assumptions to identify optimal combination of projects and understand annualized costs



# Demand: HMIS Inflow (Single Adults)

Date Range: 01-01-2024 to 12-31-2024

Methodology Type: Method 1



# Demand: How many people are we serving?

**Annual inflow includes individuals entering or returning to the homelessness response system each year – approx. 3,525 households.**

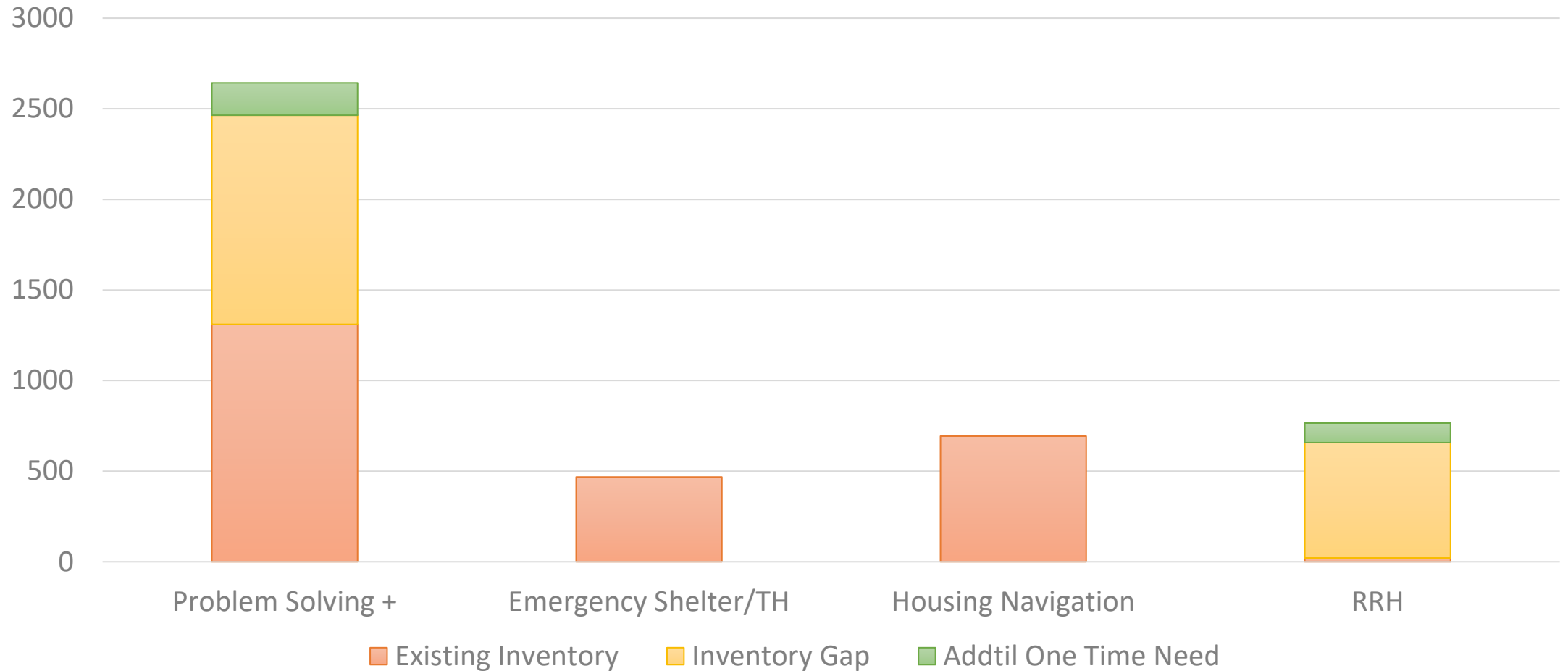
- 92% only use shelter and stay av. 38 days
- 36% of those who exit return within 6 months

**Long-stayers are defined as chronically homeless or homeless for more than a year – approx. 475 households.**

- ~ 60% of long-stayers indicate a disabling condition

# System Capacity: Inventory Gap (Single Adults)

Wake County CoC



# CoC Accomplishments to Date

- **Lead Agency MOU includes 65 requirements, roles and responsibilities.**

- As of November, 100% are either completed, in progress or are completed, but an ongoing annual requirement.

- **Overview**

- Onboarded 6 of 9 staff in FY26 leading to immediate system improvements.
- Successfully transitioned all Lead Agency CoC Grants.
- Anticipate launch of functional zero initiative and phased virtual access in early 2026.
- Developed and/or updated CoC policies, White Flag Response Plan, etc.

