



Wake County CoC Governance Board Meeting

Thursday, March 5, 2026

9 – 11 am

NCWorks Career Center: 1830 Tillery Pl # B, Raleigh, NC 27604

AGENDA

- Welcome & Introductions
- Standard Business
- Discussion:
 - FY25 System Reporting
 - Initiative to End Homelessness
- Lead Agency Updates
- March Meeting At-A-Glance



Welcome & Introductions

Meredith Yuckman, *Chair*

2026 Governance Board



Name		Organization	Seat
Wayne	Beatty	Wake County Sheriff's Office	Law enforcement
Amanda	Blue	Healing Transitions	Emergency Shelter
Eric	Braun	Independent Member	Legal expertise or systemic advocacy
Doris	Bullock	Arise Collective	Population-specific lived experience
Bonner	Gaylord	Independent Member	Business rep
Ashley	Lommers-Johnson	Raleigh Housing Authority	Raleigh Housing Authority
Quentin	Miles	Town of Zebulon	Non-Raleigh Wake County locale
Ann	Oshel	Alliance Health	Healthcare provider
Imogen	Rhodenhiser	Church of the Good Shepherd	Faith-based
Kayla	Rosenberg Strampe	DHIC	Landlord or AH developer
Onia	Royster	Triangle Family Services	Lived Experience
Nicole	Stewart	AJ Fletcher Foundation	Community Member
Pat	Sturdivant	Capital Area Workforce Development	Workforce development
Erika	Brandt	City of Raleigh Housing and Neighborhoods	City of Raleigh
Johnnie	Thomas	Independent Member	Lived Experience
KC	Buchanan	HOST	Population-specific lived experience
Nicole	Wilson	Durham VA Health Care System	Veterans or DV
Michele	Woodson	Wake County Public Schools	WCPSS or higher ed
Meredith	Yuckman	The Hope Center at Pullen	Prevention, street outreach, or diversion provider
Felts	Lewis	Housing Authority of Wake County	Housing Authority of Wake County
Mary	Lederle	Town of Cary	Non-Raleigh Wake County locale
Zach	Ward	Triangle Community Foundation	Philanthropic

Standard Business

Meredith Yuckman

Standard Business

- CoC Board Meeting Minutes – February 2026*
- Conflict of Interest Renewal – Required of all Board members.
- 2026 Committee Work Plans
- Lead Agency Contracts*

2026 Committee Work Plans

- **Purpose:** Fulfill part of the roles and responsibilities of the CoC Governing Board “Review annual work plans submitted by Wake CoC Committees”. (*CoC Charter VI.A.12*)
 - Does not require a vote of approval.
 - Opportunity to review Committee structure and meeting cadence under annual Charter review.

Lead Agency Contracts & Grant Agreements

- Per CoC MOU (VII. K.), Lead Agency must *“Seek approval of the Wake CoC Governing Board before signing any contract(s) that exceed(s) \$50,000.”*

Vendor	Source	Amount	Detail
No Vote Required			
SimTech Solutions	CoC Planning	\$3,450	Executed 02/23/2026
For 03/05 CoC Board Approval*			
Bitfocus	ESG HMIS, CoC HMIS	\$66,810	Software as a Service, 01/01/26-06/30/26
Upcoming Grant Awards			
City of Raleigh	ESG Entitlement - HMIS	\$76,500	No vote required. Grant funds accepted and appropriated through County BOC 03/02/2026.
	Collaborative Applicant	\$100,000	

HUD FFY25 System Reporting

Eileen Rosa

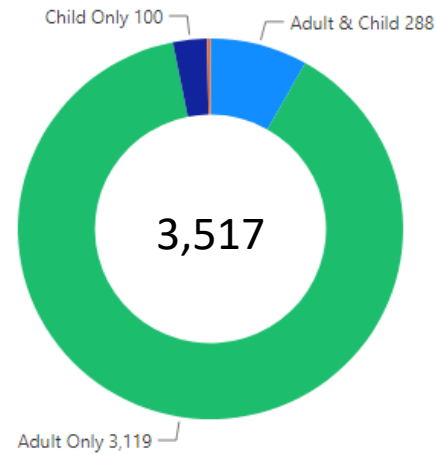
Reminder: CoC System Reporting

	Focus/Purpose	Reporting Period	Status	Details
Longitudinal System Analysis (LSA)	Detailed, client-level data on demographics and usage patterns over time.	Federal FY25 (10/01/2024 – 09/30/2025)	Submitted 01/16/2026.	March Board meeting review. Highlights include: • Data clean up reduction of overlapping enrollments from 977 to 110 in three weeks • Closed inactive programs from 2021, etc.
System Performance Measures (SPM)	Summary of seven system-level metrics (e.g. length of stay, returns to homelessness, and income changes).	Federal FY25 (10/01/2024 – 09/30/2025)	Underway. Due 03/04/2026.	March Board meeting review. • Opportunity to resubmit FY24 metrics.
Point-in-Time (PIT) Count	Count of sheltered and unsheltered people experiencing homelessness on a single night in January.	Single night snapshot, held within the last 10 days of January annually.	Unsheltered Count Completed. Analysis Underway.	Results expected early May. • Conducted 01/22. • Preliminary count shows increase in unsheltered count, likely due to improved coverage and targeted timeframe.
Housing Inventory Count (HIC)	Tally of beds and units available by program type (shelter, permanent housing, etc.)	Same as PIT Count date (single night).	Underway.	• White Flag alert night, though warm compared to impending storm.

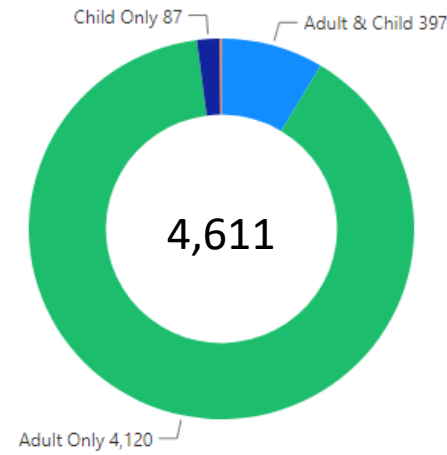
Longitudinal Systems Analysis (LSA)

Households

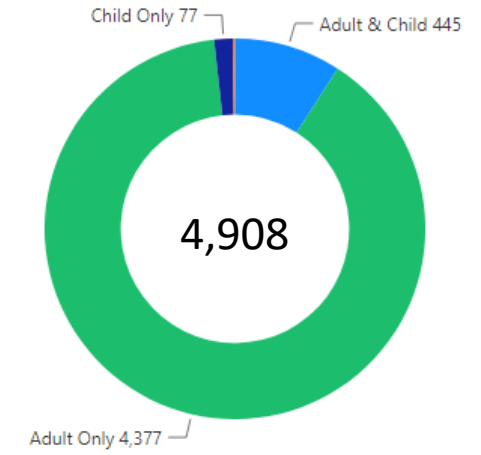
2023



2024



2025



LSA – Days Homeless

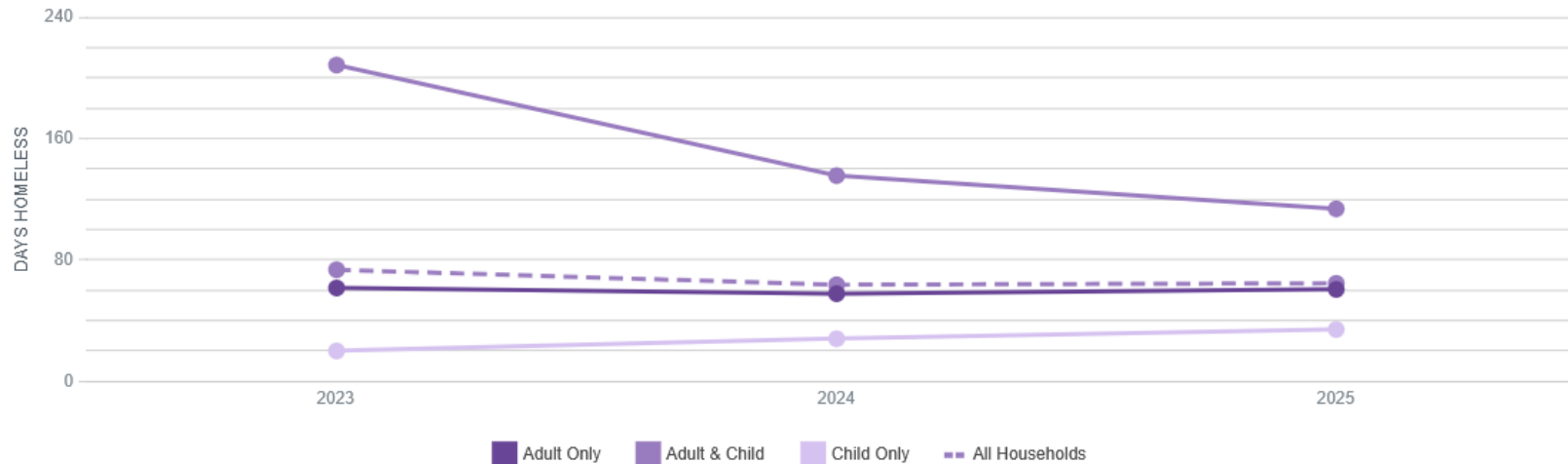
Households with Days Homeless Trend

For each reporting year, households that had at least one day in ES, SH, TH, or RRH:H; or at least one day in PSH prior to move-in.



Days Homeless Trend by Household Type

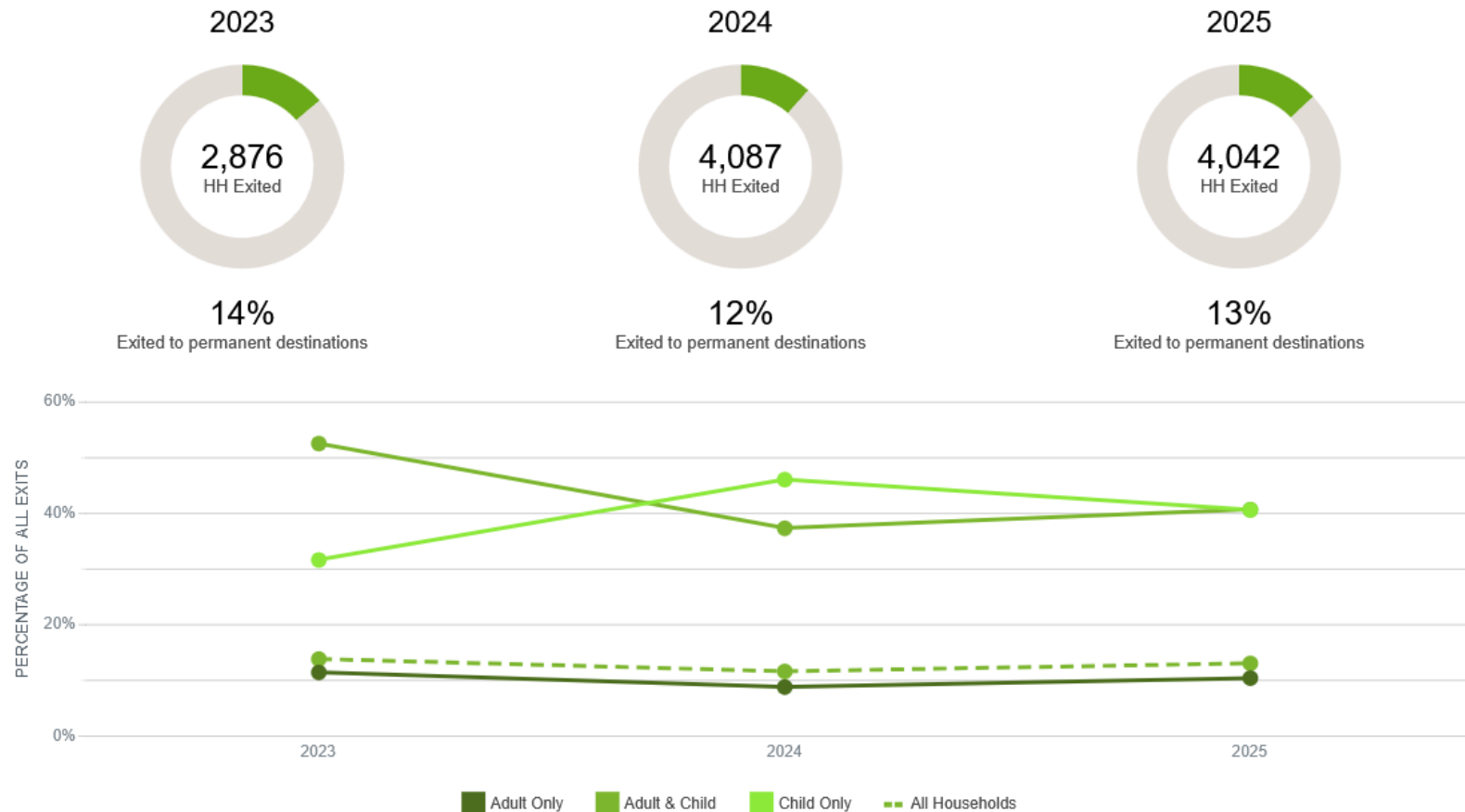
For each reporting year, the average cumulative, unduplicated number of days that households were served in ES, SH, or TH projects; and days in RRH:H or PSH prior to move-in.



LSA – Exits to Permanent Destination

Exits to Permanent Destinations Trend

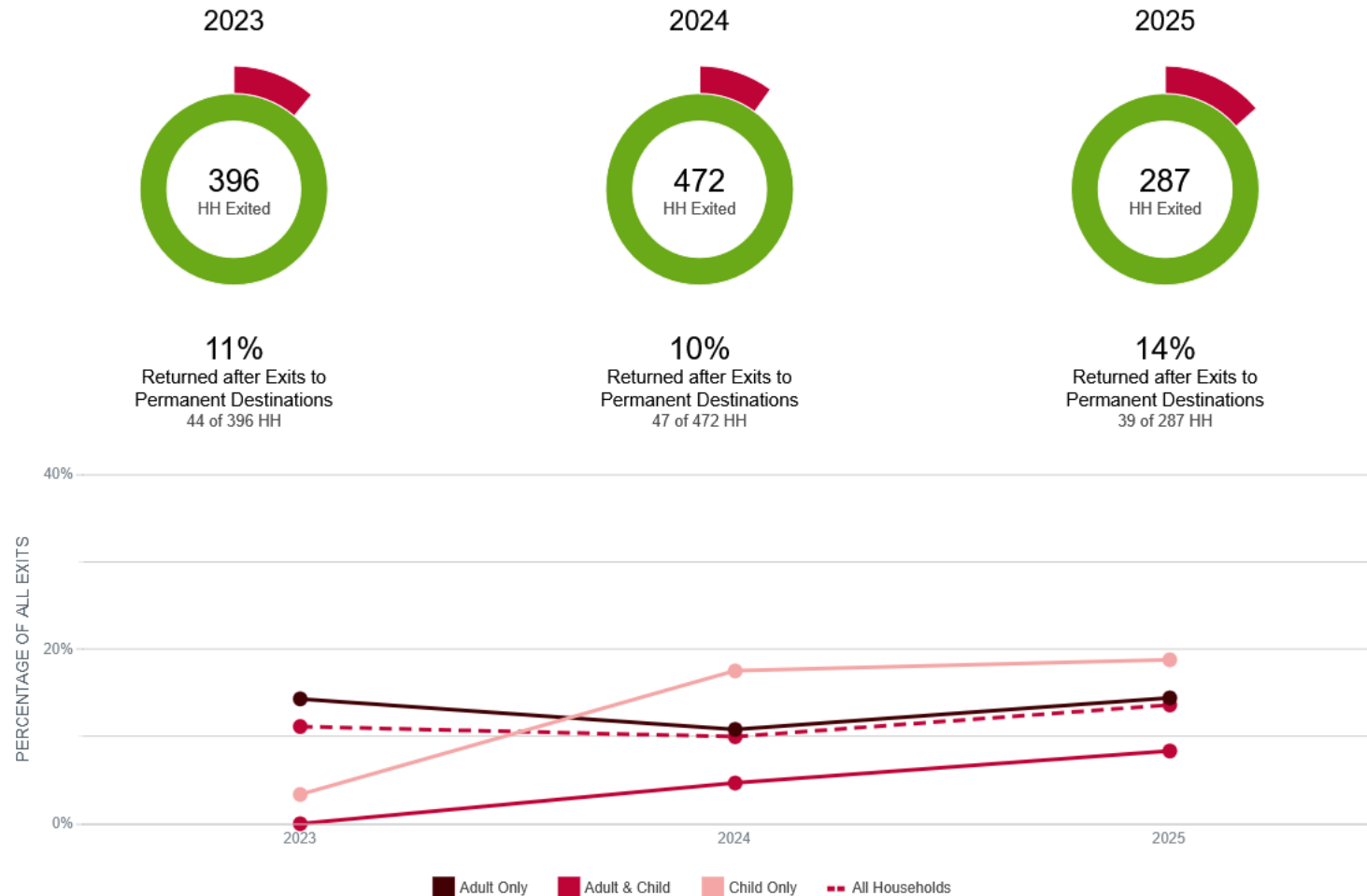
Number of households that exited from the homeless system and percent that exited to permanent destinations within each of the past three years.



LSA – Returns to Homeless System

Returns to the Homeless System Trend

Percent of households that returned to the homeless system within six months of exiting to a permanent destination within each of the past three years. For the current report period, the universe for the chart is households that exited within the first six months of the report period.



System Performance Metrics (SPMs)

- HUD defined set of criteria to evaluate the effectiveness of CoCs in addressing homelessness.
- Includes 7 key measures and various sub-measures to assess performance in preventing and ending homelessness
 - Length of Time Homeless
 - Returns to Homelessness
 - Number of Homeless Persons
 - Employment and Income Growth
 - Number of Persons Becoming Homeless for the First Time
 - Homeless Prevention and Housing Placement
- Wake CoC resubmitted FFY24 SPMs and submitted FY2025 SPMs to HUD on March 4th.

FFY2024-25 Wake CoC SPM Submission

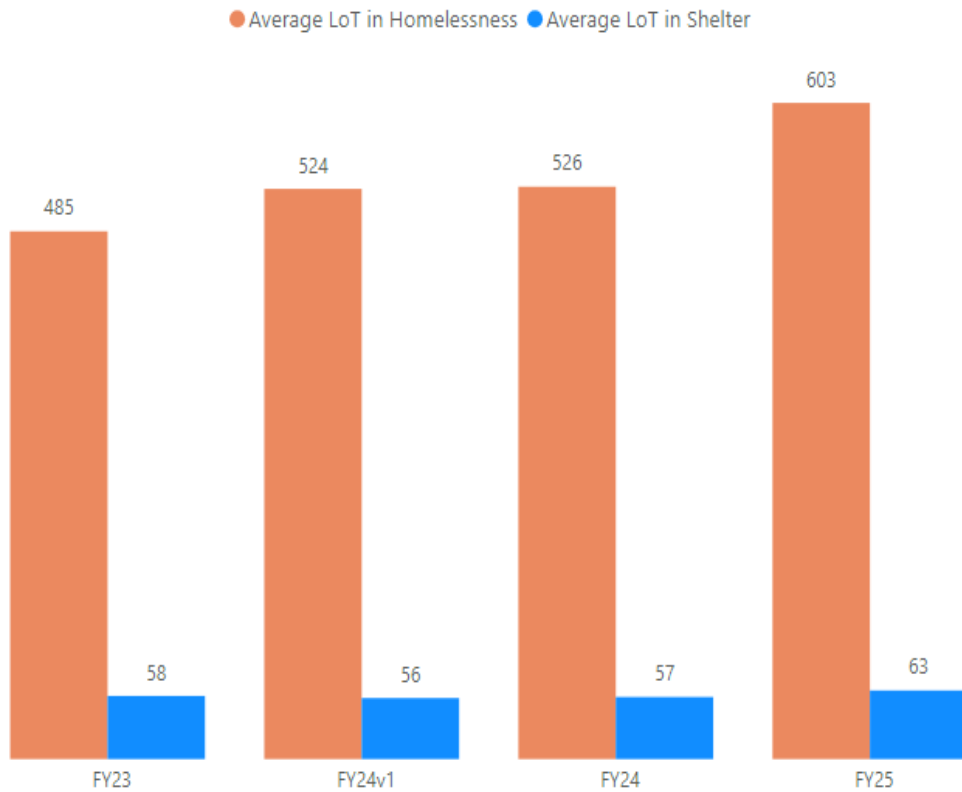
Reflects Performance
IMPROVEMENT

Reflects Performance DECREASE

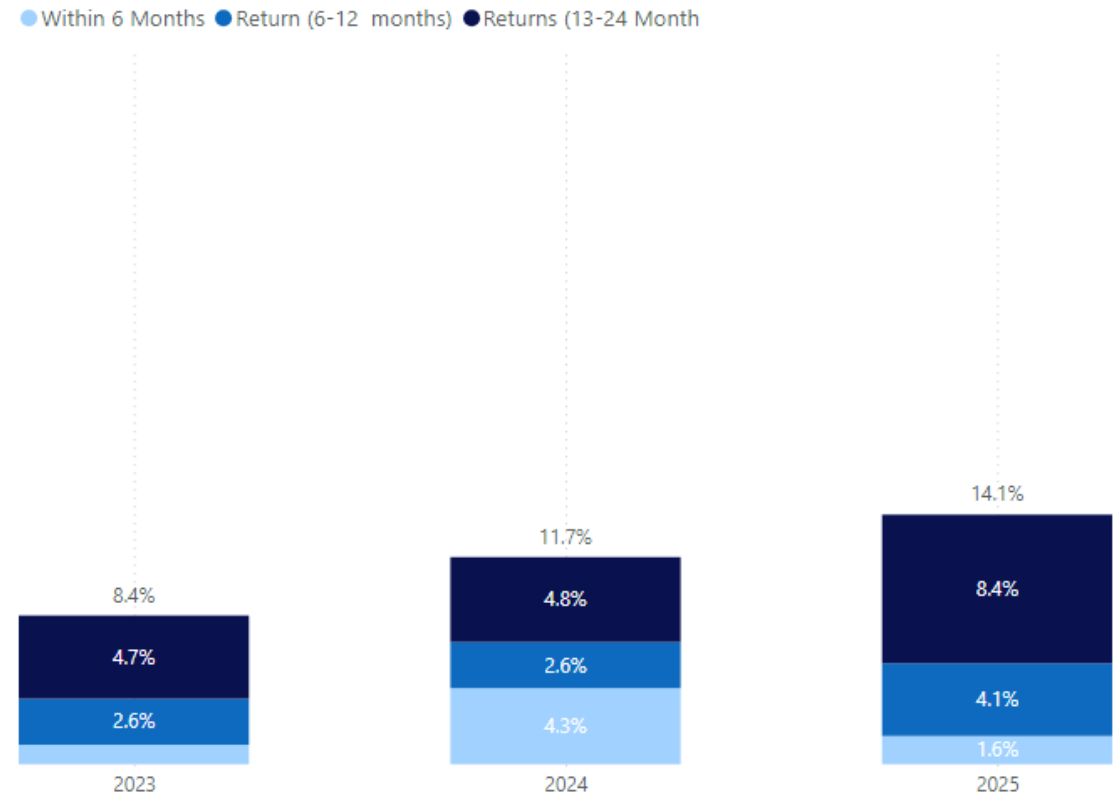
Measure	Metric	Revised FY24	FY25	Change from Previous Year
Measure 1: Length of Time Persons Experience Homelessness	Average Days people spend in Shelter (ES-EE, ES-NbN, SH, TH)	57	63	+6
	Average Days people spend Experiencing Homelessness (ES-EE, ES-NbN, SH, TH and PH prior to "housing move-in")	526	603	+77
Measure 2: Returns to Homelessness	Total percent of persons returning within 2 years	18.1%	20.6%	+2.5%
Measure 3: Number of Homeless Persons	Point-in-Time Count Total persons (sheltered and unsheltered)	992	1,127	+135
	Annual Count Total persons (unduplicated count; ES, SH, and TH)	5,305	5,445	+140
Measure 4: Income Growth for Persons in CoC Program-funded Projects	Adults with increased Total Income	14%	38.1%	+24.1%
Measure 5: First time Homelessness	Persons experiencing homelessness for the first time in the previous 24 months (accessing ES-EE, ES-NbN, SH, TH, or PH)	3,948	3,466	-482
Measure 7: Successful Placement in or Retention of Permanent Housing	People with successful exits from Street Outreach	57.9%	48.8%	-9.1%
	People with exits to permanent destinations from ES-EE, ES-NbN, SH, TH, RRH and PH (not moved into housing)	15.7%	17.7%	+2%
	People with successful Exits to or Retention of Permanent Housing (PSH and OPH, not RRH)	96.7%	97.2%	+0.5%

SPM Year to Year Comparison

Measure 1: Length of Time Persons Experience Homelessness



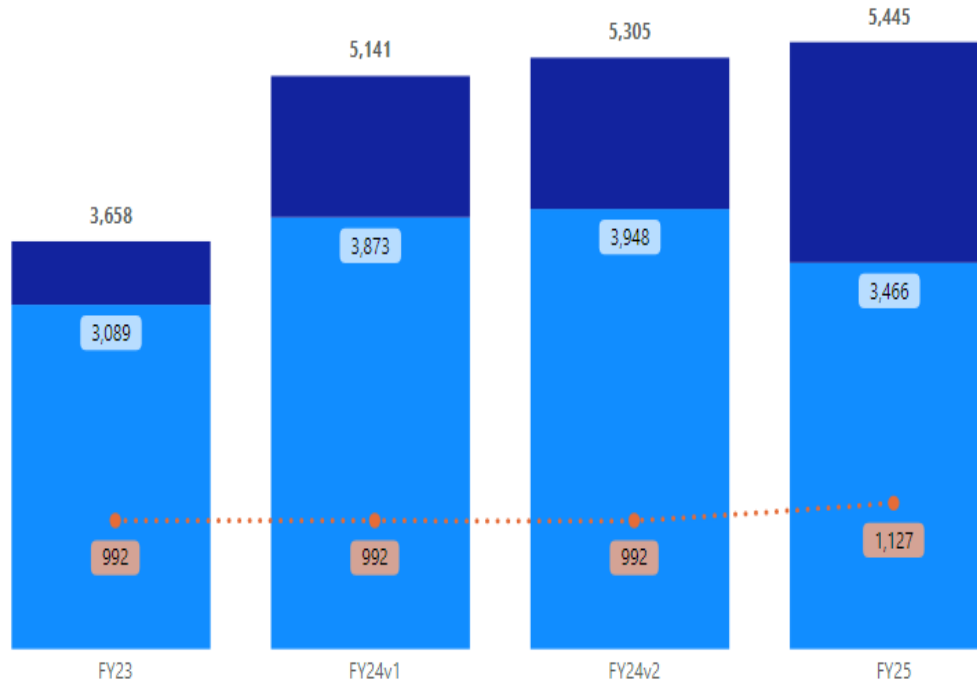
Measure 2: Returns to Homelessness



SPM Year to Year Comparison

People Experiencing Homelessness (SPM #3 and #5)

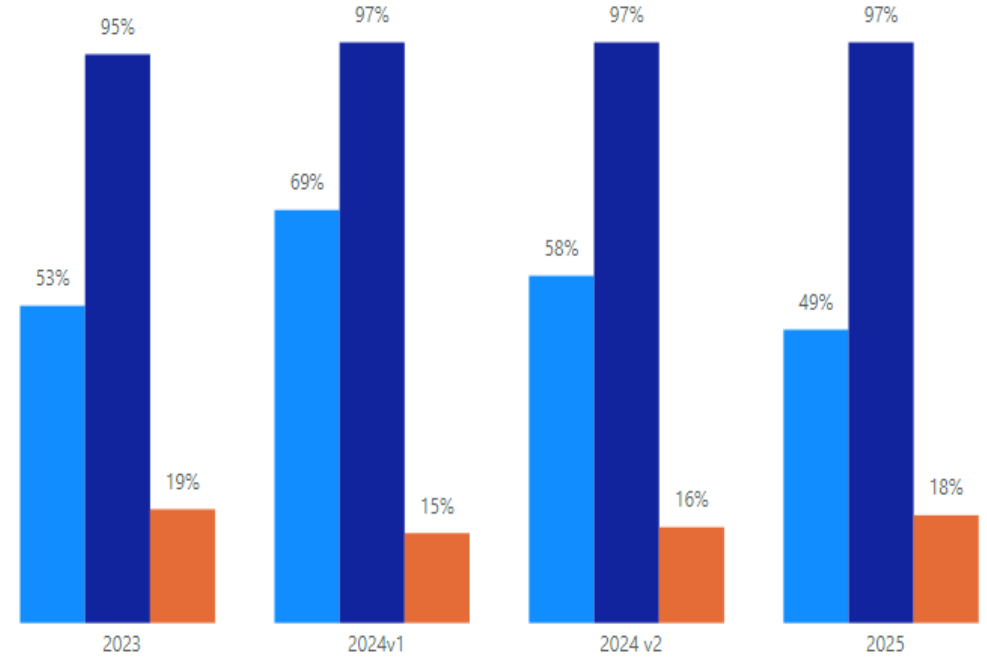
● First-time Homeless (accessing ES-EE, ES-NbN, SH, TH, or PH) ● Point-in-Time Count Total (sheltered and unsheltered)



Measure 7: Successful Placement and Retention

● Exits from SO ● Exits/Retention from PSH ● Exits from ES, SH, TH, RRH, PH

% Successful Exits



Why Does This Matter?

- System Performance Measures directly correlate to points available under the HUD CoC NOFO Competition.
- In the rescinded FY25 NOFO, HUD focused 40 out of the max 130 Merit Review points on CoC system-wide performance measurement process related to reducing homelessness. (Data + Narrative)
- Based on the 2025 PIT and FY25 SPMs, estimate Wake is eligible for **~16 of 40** available points.

System Performance x CoC NOFO

	Max Available	Wake Est. Points
Reducing the Number of Homeless Individuals and Families	17	0
Reduce First Time Homelessness	1	1 (narrative)
Length of Time Homeless	1	1 (narrative)
Successful Permanent Housing Placement	5	3
Returns to Homelessness	7	6
Jobs and Income Growth	7	3
Timely Submission of Data	1	1
HMIS and Comparable Database Participation	1	1
Total	40	16

Shared Initiative to End Homelessness

Eileen Rosa

Today's Conversation

- ↪ The State of Homelessness in Wake County
- ↪ Current Playbook and Funding Strategies
- ↪ Proposed Initiative
- ↪ Timeline & Resources



Over the last 5 years, both first-time and long-term homelessness have increased.

Since 2020, unsheltered homelessness in **Wake County** has doubled.

- ↳ Approximately **1,400** people live unsheltered
- ↳ **80+ encampments** where people live unsheltered
- ↳ 27,000 low-income households with housing cost burden



Homelessness comes at a high cost to those experiencing it – as well as the community.

- The public cost of homelessness—driven by emergency medical care, jail stays, crisis response, and shelter use—can reach **up to \$96,000 per person per year**.
- In contrast, **investing in housing and support services** reduces demand on hospitals, emergency services, and the justice system—saving money and improving outcomes.

Homelessness

*One
Person*



**Up to \$96k
per person
per year**

Rent Assistance + Case Mgmt.

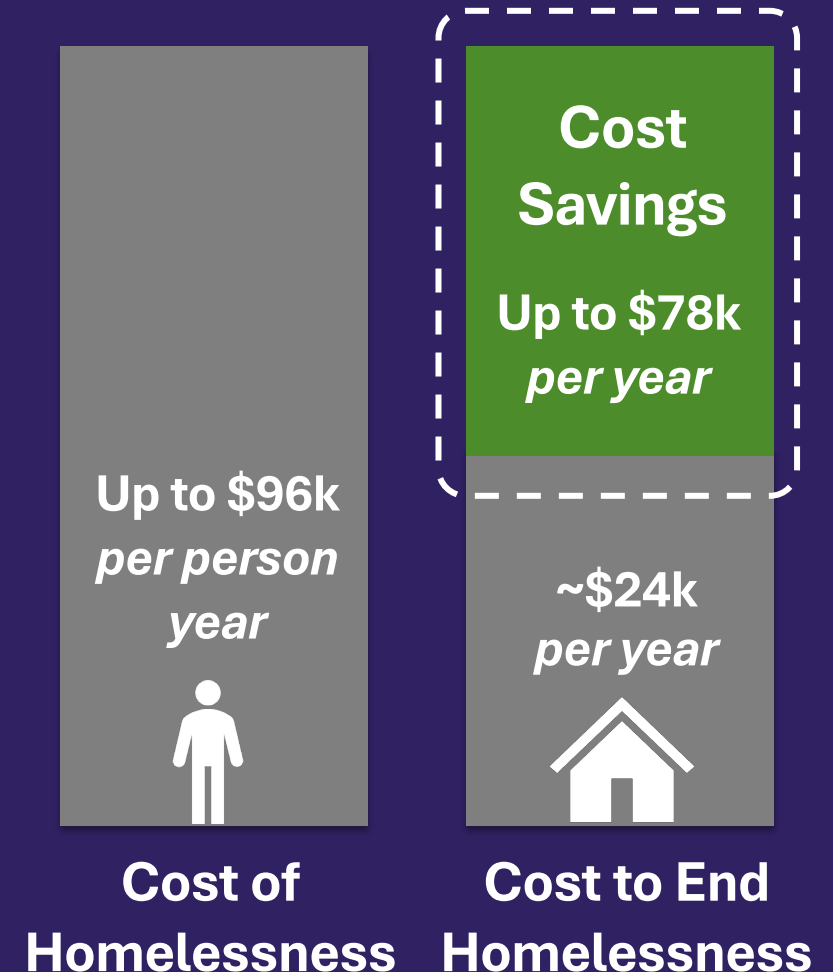
*One
Household*



**~\$24k
per person
per year**

Ending homelessness is well within reach.

- ↳ **Approximately \$24k per year** ends homelessness for one household.
- ↳ The **CoC, Wake Co. and City of Raleigh** have dedicated funds to address **unsheltered homelessness** and **homelessness prevention and diversion**. But homelessness is increasing, and more resources are needed to address the crisis through targeted, strategic investment.



The proof is in Raleigh's Unsheltered Homelessness Response Pilot.

- **Achieved Goal:** Safely closed one high-risk encampment, supported ~45 households with housing and services, and proved the model works locally.

Rent Assistance + Services

*Rent assistance & flex
funds, case
management and other
services*

Outreach & Peer Support

*Funding for peer
support and outreach.*

Coordinated Response

*Deeply collaborative
and clearly defined
housing-focused
strategy.*

The proof is in Wake County's Bridge 2 Home.

- **Goal:** This coordinated approach ensures every individual receives the right support at the right time, moving us closer to a future where homelessness is rare, brief, and non-recurring.



Flexible Financial Assistance



Transportation



Access to Benefits



Comprehensive Case Management



Permanent Home Furnishings



Healthcare Connection



Housing Navigation

The proof is in Wake County's Landlord Engagement Unit.

- **Achieved Goal:** Over 500 active or pending landlords enrolled overall including 115 new partners, reflecting consistent YOY growth of both landlord participation & units available.

Landlord + Unit Activation

Expanding the pool of units available to high-barrier clients.

Housing Placements

719 clients housed through LEU-supported referrals.

Long-term Stability

Landlord-support model directly tied to lease renewals.

Today's Conversation

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- ↳ **Current Playbook and Funding Strategies**
- ↳ Proposed Initiative
- ↳ Timeline & Resources



Drawing from community partners, trusted practitioners, and PLEE to inform our approach.



**COMMUNITY
PARTNERS**

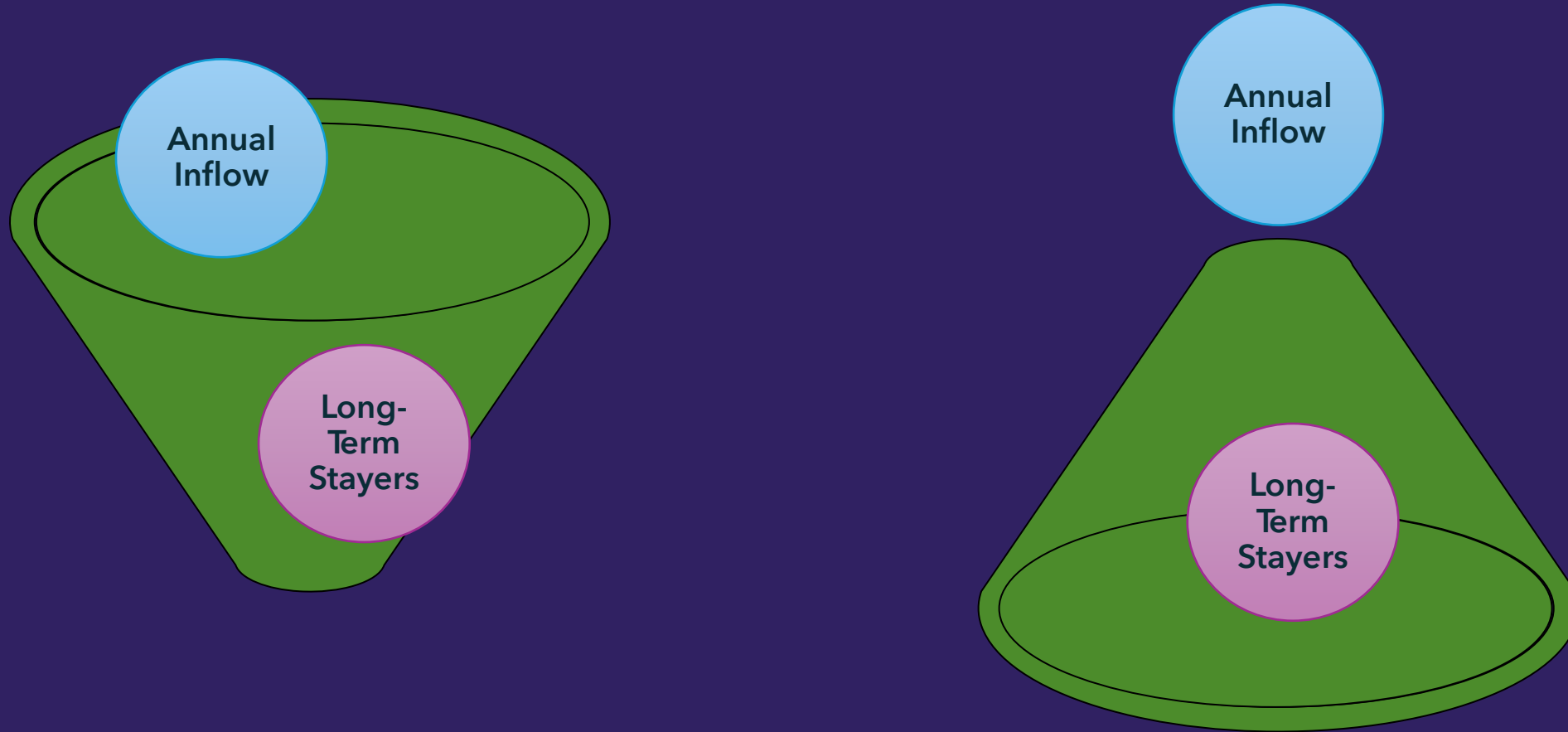


**CLUTCH
CONSULTING
GROUP**

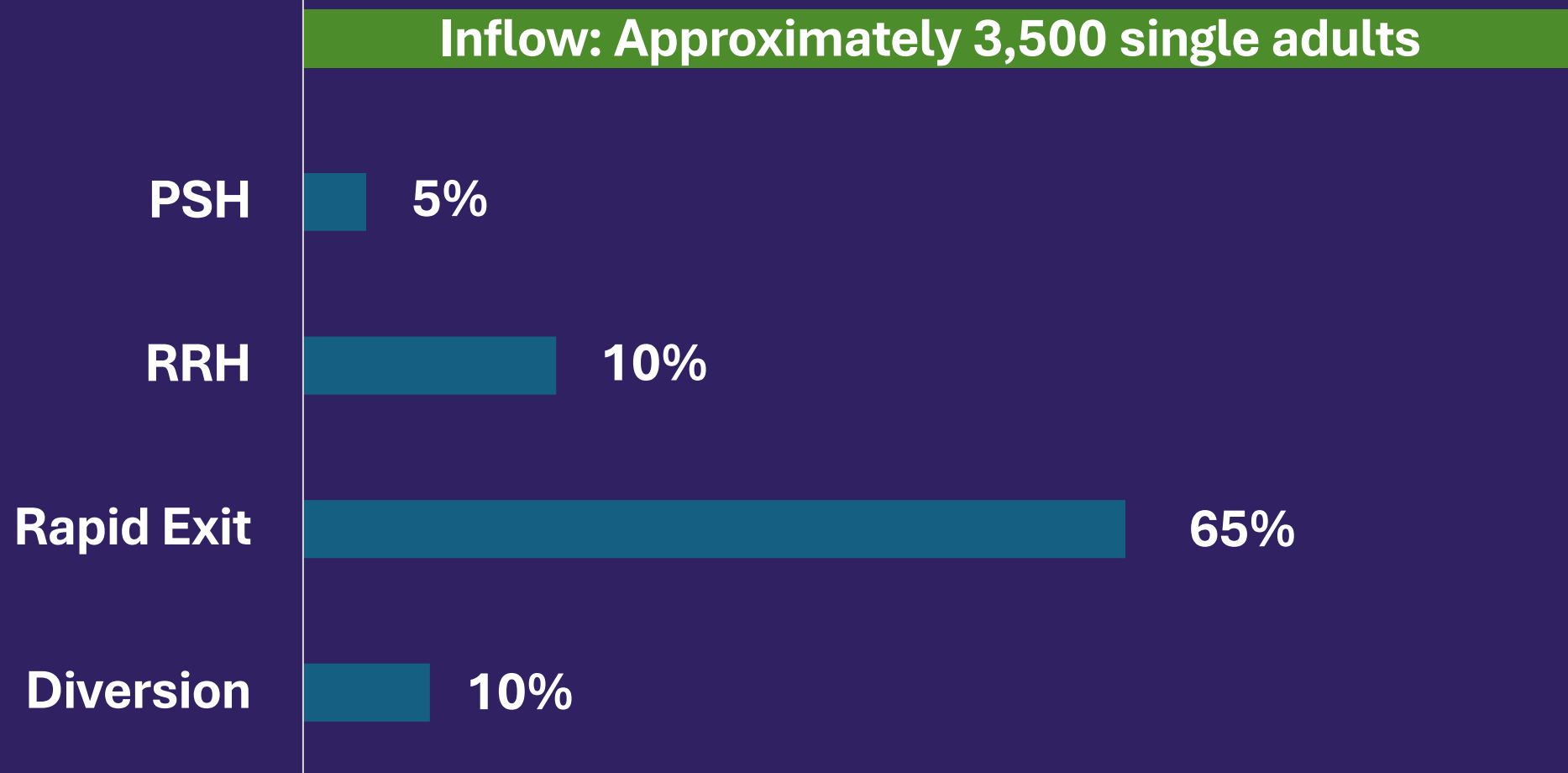


**PEOPLE WITH LIVED
EXPERIENCE &
EXPERTISE**

Data shows we need to dedicate resources to shrinking inflow to expand housing exits.

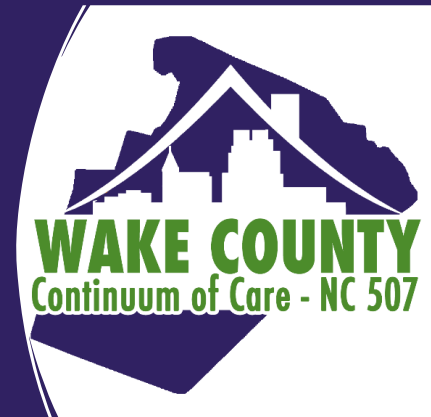


For 75% of People, Homelessness Can Be Brief—With Rapid Exit and Diversion Supports



Today's Conversation

- ↪ The State of Homelessness in Wake County
- ↪ Current Playbook and Funding Strategies
- ↪ **Proposed Initiative**
- ↪ Timeline & Resources



A coordinated, data-driven response to ending homelessness led by the Wake CoC and key partners.



Addressing homelessness in Wake requires action on three specific fronts.

Eliminate Encampments and Prevent New Street Sleeping

To successfully decommission encampments, we aim to rehouse individuals and restore spaces to public use. With a robust direct to housing encampment response, and a focus on follow-along services, we can also proactively prevent future encampments.

Focus on Immediate Interventions and Rapid Resolution for First-Time Homelessness

To more quickly and effectively connect people to the services they need the most, we need to equip shelters with the ability to more quickly triage at the front door. This helps divert new cases and facilitate additional rapid exits from shelter to housing.

Activate Integrated Care to Support Street Response, Recovery, and Stabilization

To fully support individuals with complex care needs, we need to establish a specialized team. At the same time, we aim to rehouse long-term stayers in permanent housing with Integrated Care support.

**Peer cities are
proving this
approach works in
ending unsheltered
homelessness.**

LOCAL NEWS

The national homeless population reached record levels in 2024, but dipped in Milwaukee, HUD says

Maia Pandey Milwaukee Journal Sentinel

Jan. 20, 2025, 5:02 a.m. CT



City leaders declare 'effective end' to street homelessness in downtown Dallas alongside launch of quality of life, public safety initiative.

Today's Conversation

- ↪ The State of Homelessness in Wake County
- ↪ Current Playbook and Funding Strategies
- ↪ Proposed Initiative
- ↪ **Timeline & Resources**



Phased Initiative to End Unsheltered Homelessness

Phase I

2 Year Surge

400 Direct to Housing

1000 Rapid Resolution

Targeted Complex Case

Phase II

Annual Sustainability

360 Direct to Housing

1440 Rapid Resolution

Integrated Behavioral
Health in Stabilization

3-Year Surge Investment: \$45 Million

\$22M

Rehouse and
Rapid Exit

\$23M

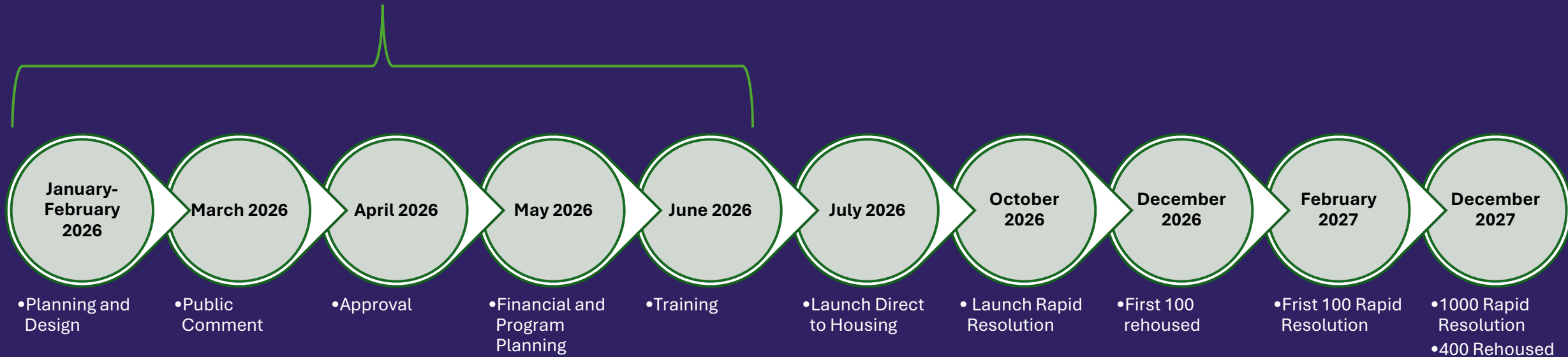
Annual
Sustainability

Phase I: January 2026 – December 2027

Intervention	# Served	Total Cost	Timeline	Goal
Rehousing Initiative	400	\$12,087,838	Jul 2026 – Dec 2027	- Decommission targeted encampments and zones - Reduction in long-term stayers
<i>Extend Time-limited Interventions</i>	<i>160</i>	<i>\$4,931,168</i>	<i>Flexible</i>	<i>12-month extensions</i> <i>Bridge to legacy PSH turnover</i>
Rapid Resolution	1,000	\$2,109,900	Oct 2026- Dec 2027	One-time assistance to address inflow
Expanded Management Capacity	15%	\$2,869,336	Flexible	- Project Management - Centralized Rent Admin /Flex Fund Mgmt
Total		\$21,998,242		

Phase I: Timeline

Planning + Training (6 months)



Active Rehousing (18 months)

Phase II: Sustainability Estimates

Intervention	# Served	Total Cost*	Timeline	Goal
Rehousing Initiative	360	\$11,739,905	Jan 2028 – Dec 2028	- Decommission remaining encampments and zones - Reduction in long-term stayers
<i>Extend Time-limited Interventions</i>	144	\$4,813,820	Flexible	12-month extensions - Bridge to legacy PSH turnover
Rapid Resolution	1,440	\$3,130,261	Jan 2028- Dec 2028	One-time assistance to address inflow
Expanded Management Capacity	15%	\$2,952,598	Flexible	- Project Management - Centralized Rent Admin /Flex Fund Management
Annual TOTAL		\$22,636,584	<i>*To be refined as make progress in Phase 1.</i>	

Fiscal Year Detail

Intervention	2026/2027	2027/2028	2028/2029*	2029/2030**
Rehousing Initiative	\$3,759,458	\$7,347,920	\$980,460*	Sustain
Extend Time-limited Interventions	\$0	\$1,450,142	\$3,055,492	
Rapid Resolution	\$813,000	\$2,805,660	\$3,243,002	
Expanded Management Capacity	\$1,434,672	\$1,434,664	\$1,434,664	
<i>Sustainability</i>			\$2,908,387	
Total	\$6 million	\$13 million	\$10.6 million	



~\$1.5M identified in
public funds to get
started

*Capacity retained through sustainability budget

**Sustainability - Annual budget estimated and refined as make progress on Phase I

We can't afford inaction.

- ↪ If homelessness continues to be simply managed rather than solved, it could **cost taxpayers more than \$675 million over the next 5 years.**
- ↪ **Initiative is a \$22 million investment over the next 2 years** to put long-term, proven strategies in place to end homelessness in Wake County.

**Up to \$96k
*per person
year***



**Cost of
Homelessness**

We House Wake



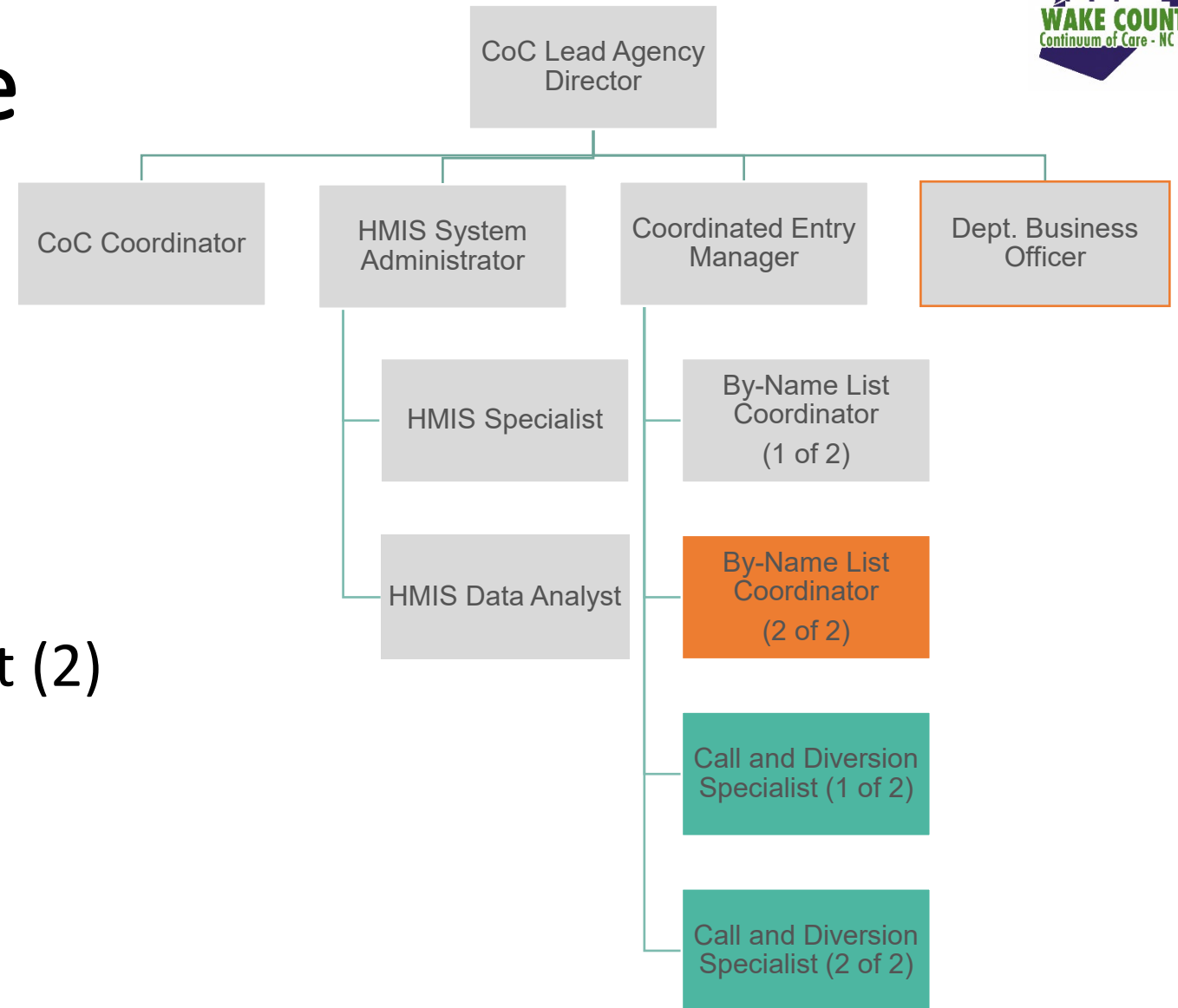
Preparing for Launch (July 2026)

- Confirm fiscal agent to allow for speed and flexibility
- Develop communications and tools to support activities
- Refine and standardize program models
- Identify and prioritize encampments/zones

Lead Agency Updates

Eileen Rosa

FY26 Staffing Update



- **Interviewing:** BNL Coordinator
- **Pre-Posting:** Diversion Specialist (2)

March Meeting At-A-Glance

Eileen Rosa

Adjourn

Next Meeting:

April 2, 2026

9 – 10:30 am

Location:

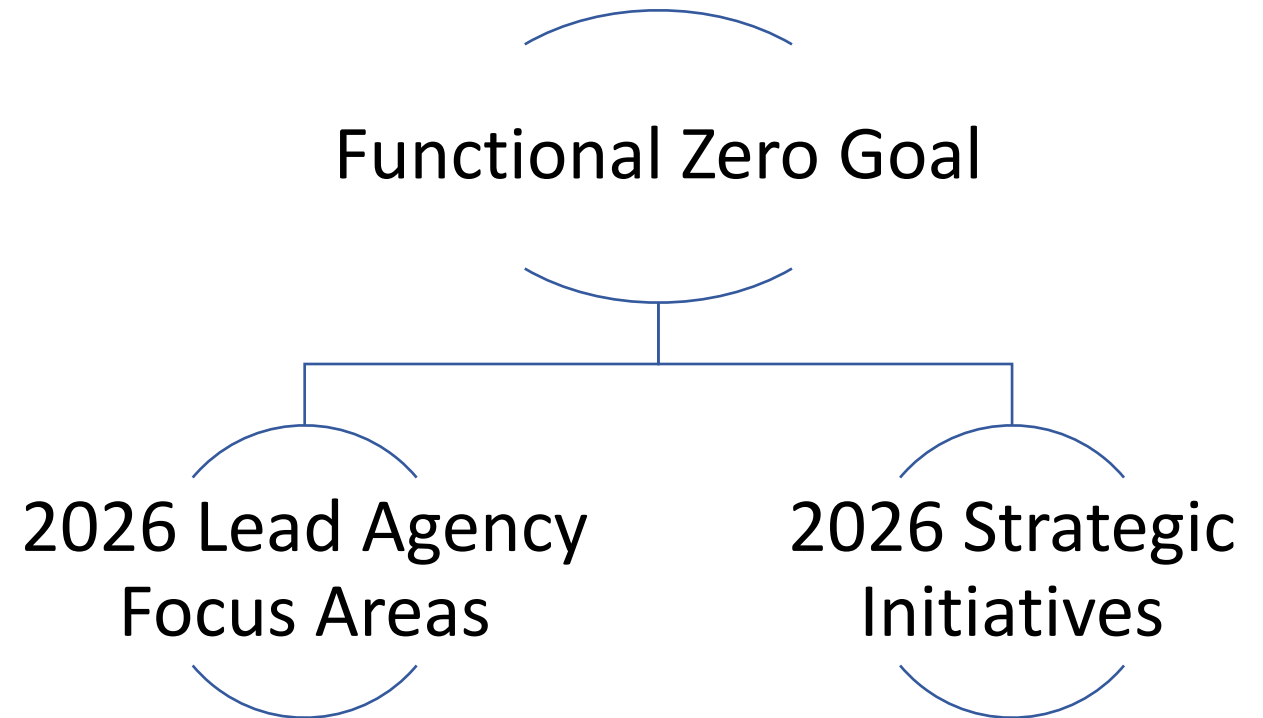
NCWorks Career Center
1830 Tillery Pl # B, Raleigh, NC 27604

Reference Slides

Originally presented 02/05/26 CoC Board meeting.

Reminder: Proposed Approach

- CoC is working to establish **2026 Strategic Initiatives**.
- Will evaluate multi-year strategic plan once system infrastructure is built out.
- Balance duties and deliverables in CoC MOU.
- Align with County Strategic Plan and City of Raleigh Affordable Housing Plan



Reminder: Approach to Date

- CoC, City of Raleigh, Wake County (Housing + Behavioral Health) and Alliance Health participated in a dynamic system modeling session.
 - Led and informed by Clutch Consulting Group, known for marked reductions in unsheltered homelessness in other large cities (Dallas, New Orleans, Milwaukee).
- Developing resource, cost and implementation package to launch broader initiative to end homelessness.
- Areas of Focus:
 - Implement unsheltered homelessness strategy.
 - Scale diversion and rapid exit interventions.
 - Activate integrated care model.

Unsheltered Homelessness Response

- To successfully decommission encampments, aim to rehouse individuals and restore spaces to public use.
- Direct to housing encampment response, and a focus on follow-along services, can also proactively prevent future encampments.

Need/Demand	• Annual PIT Count ~300 individuals unsheltered • Estimate this is an undercount due to existing outreach coverage
Opportunity	Standardize unsheltered homeless response strategy (piloted through City of Raleigh) through coordinated street outreach and dedicated housing .
Outcome	Rehouse ~150 unsheltered individuals in Year 1, reducing unsheltered homelessness by nearly 50%.

Immediate Interventions

- Need to equip shelters with the ability to more quickly triage at the front door.
- Divert new cases and facilitate rapid exits from shelter to housing.

Need/Demand	Annual inflow includes individuals entering or returning to the homelessness response system each year – approx. 3,525 households. • 92% only use shelter and stay average of 38 days • 36% of those who exit return within 6 months
Opportunity	Builds on Bridge 2 Home program offering flexible financial assistance and creative problem-solving to reduce long term homelessness.
Outcome	Scale diversion and rapid exits for approximately 1,000 individuals.

Activate Integrated Care

- Need a specialized team to support households with complex care needs.
- Aim to rehouse long-term stayers in permanent housing with Integrated Care support.

Need/Demand	Long-stayers are defined as chronically homeless or homeless for more than a year – approx. 475 households. ~ 60% of long-stayers indicate a disabling condition
Opportunity	• Informed by unsheltered pilot and permanent housing efforts for highly medically vulnerable (i.e. King's Ridge). • Leverage resources available under behavioral health, opioid settlement and other system intersections (medical respite, etc.)
Outcome	Rehouse 250 individuals experiencing long-term homelessness.

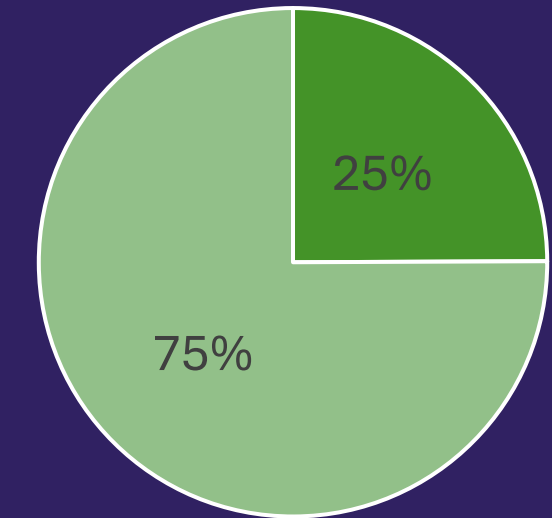
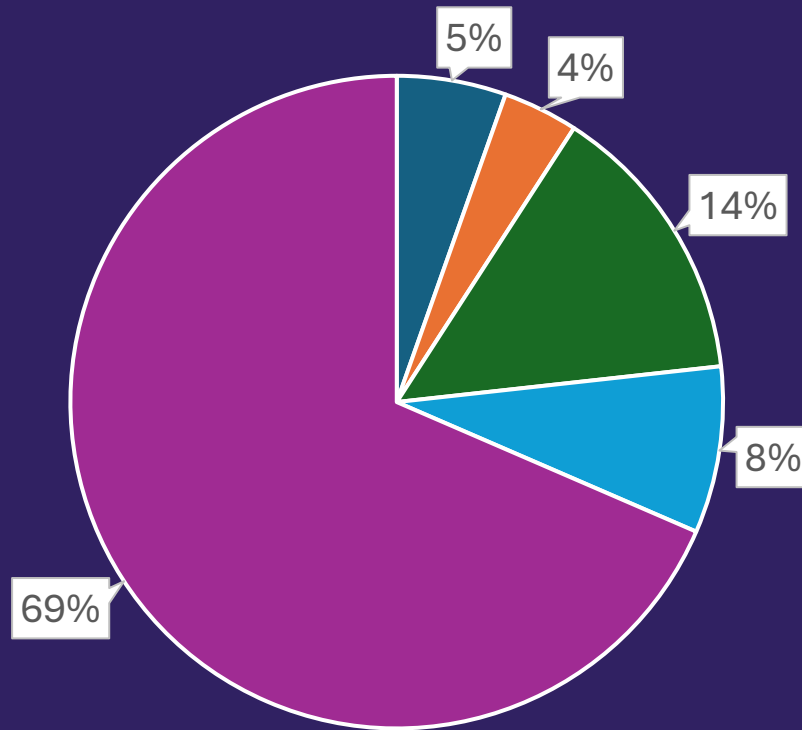
Timeframe & Cost

- Requires strategic investments in time-limited rent assistance/services, housing navigation, and diversion/rapid exit strategies.
 - CoC and Clutch updating cost and resource modeling.
 - CoC informed program design and implementation.
- This plan launches a **3-year surge investment**.
 - Mobilizes community, business, health care and faith-based partnerships while enhancing infrastructure of existing service providers.
 - Balanced against the cost of continuing to managing homelessness.

Next Steps & Community Engagement

Month	Engagement
February	Introduce key components • 5 – CoC Governance Board • 10 – CoC Executive Directors Roundtable • 17 – City Council and County Board of Commissioners Joint Meeting • 23 – CoC Membership
March	Official pitch/Draft plan open for public comment • 5 – CoC Governance Board • 23 – CoC Membership
April	Final review and vote <i>[aligns with local FY budget planning]</i> • 2 – CoC Governance Board • 27 – CoC Membership

Singles + Families + Youth + Vets in SPMs



■ Chronically Homeless
■ Non-Chronic

■ Veterans ■ Young Adults ■ Children in HHs ■ Adults in HHs ■ Single Adults

As of May, Dallas has ended downtown street sleeping.

“On a warm June afternoon, the sidewalk in front of the Dallas Public Library — once home to 50 tents — was clear. A grassy hill over the highway was empty of the tarps and construction signs that had once served as ceilings and walls. The people who used to camp downtown were in their own apartments, local officials said. Many had gotten mental health treatment, started jobs and reconnected with family.”

-Washington Post, September 2025



Source: *Dallas City News*.

Donald Wilson of Dallas formerly lived in a camp downtown—“ever since then, [he’s] been comfortable.”

A revamped system helped him:

- Update documents, including his driver’s license
- Access medications through street medicine team
- Find transportation to appointments
- Secure a permanent studio apartment



Source: *Washington Post*, 2025.

Now housed, Raleigh Pilot participants reflect.

“Having somewhere to come home, and have some peace and be inside... **It’s just a good thing.**”

“It gives me everything. **Peace, safety, everything.** A chance to be able to reestablish and start building my life. And that’s what’s very important.”

“Without this program we wouldn’t be where we are. It gave us a chance to become vital members of society again, have a place to live, to maintain our health. It’s our second chance.”



Compare NOFO SPMs points to updated SPMs – breakout narrative vs data standard

Rating Factor	NOFO Metric	Wake FY25 SPMs
Reducing Number of Homeless Individuals and Families (17 pts)	Up to 5 points for demonstrating a decrease of at least 20 percent in the number of unsheltered homeless individuals and families in the 2025 PIT compared to the prior year's data.	
	Up to 4 points for demonstrating decreases in the number of unsheltered homeless individuals and families between the 2023 and 2024 PIT Counts AND the 2024 and 2025 PIT Counts.	
	Up to 3 points for demonstrating a decrease in the number of unsheltered homeless individuals and families between the 2023 and 2025 PIT Counts.	
	Up to 3 points for demonstrating a 5% decrease in the number of individuals and families experiencing chronic homelessness between the 2024 and 2025 PIT Counts.	
	Up to 2 points for demonstrating a decrease of at least 20 percent in the combined number of sheltered and unsheltered individuals and families in the 2025 PIT compared to the prior year's data.	

Compare NOFO SPMs points to updated SPMs – breakout narrative vs data standard

Rating Factor	NOFO Metric	Wake FY25 SPMs
Reduce First Time Homeless (1 pts)	Demonstrate a reduction in the number of first-time homeless of at least 20% as reported in HDX;	
	Identify the strategies (including funding sources and timeframes) in place to address individuals and families at risk of becoming homeless; and	
	Identify the organization or position that is responsible for overseeing the CoC's strategy to reduce or end the number of persons experiencing homelessness for the first time.	

Compare NOFO SPMs points to updated SPMs – breakout narrative vs data standard

Rating Factor	NOFO Metric	Wake FY25 SPMs
Length of Time Homeless (1 pt)	Demonstrate a reduction in the length-of-time homeless compared to the prior year's data as reported in HDX;	0
	Identify the strategies (including funding sources and timeframes) in place to address individuals and families at risk of becoming homeless; and	1
	Identify the organization or position that is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.	1

Compare NOFO SPMs points to updated SPMs – breakout narrative vs data standard

Rating Factor	NOFO Metric	Wake FY25 SPMs
Successful Permanent Housing Placement (5 pts)	Demonstrate that the rate of successful exit from ES, TH, and RRH is at least 50% (up to 2 points);	0
	Demonstrate that at least 20% of program participant exits from TH/RRH/PSH collectively are to unsubsidized housing using HMIS data (up to 2 points).	2
	Indicate the strategy (including funding sources and timeframes) the CoC is taking to improve permanent housing placement and stability including how the CoC connects participants to non-subsidized housing and furthers successful transitions from CoC-funded projects to other housing options; and	1
	Identify the organization or position that is responsible for overseeing the CoC's strategy to increase the rate at which persons exit to permanent housing destinations (up to 1 point).	1

Compare NOFO SPMs points to updated SPMs – breakout narrative vs data standard

Rating Factor	NOFO Metric	Wake FY25 SPMs
Returns to Homelessness (7 pts)	Demonstrate the rate at which persons who exited to permanent housing destinations experienced additional spells of homelessness over a 12- month and 24-month period as reported in HDX: Is less than 8% over 24 months (3 points, or 1 point if less than 16% over 24 months). Is less than 7% over 12 months (3 points, or 1 point if less than 11% over 12 months)	3
	Indicate a strategy to account for returns to homelessness that occur outside of the geographic area to the extent practicable (i.e., statewide HMIS sharing, long-term follow-up with clients.)	1
	Indicate the strategy that will reduce returns to homelessness over the long term. Additionally, identify the funding sources that will be used to accomplish specific tasks within the strategy and the timeframes for completing specific tasks within the strategy; and	1
	Identify the organization or position that is responsible for overseeing the CoC's strategy to reduce returns to homelessness.	1

Compare NOFO SPMs points to updated SPMs – breakout narrative vs data standard

Rating Factor	NOFO Metric	Wake FY25 SPMs
Jobs and Income Growth (7 pts)	Demonstrate that the percentage of program participants who had an increase in income from employment (not government assistance) in the CoC was 20 percent or higher as reported in HDX (Up to 3 points)	5.45%
	Demonstrate that at least 25 percent of people leaving programs in the CoC had an increase in income from employment (up to 3 points);	14.04%
	Identify the strategy (including funding sources and timeframes) that has been implemented to increase employment and non-employment cash sources, including through employment training;	
	Identify how the CoC works with child care organizations to facilitate employment for parents experiencing homelessness; and	
	Identify the organization or position that is responsible for overseeing the CoC's strategy to increase jobs and income from employment and non-employment cash sources.	