Wake County CoC Governance Board Meeting

Thursday, April 2, 2026

9 – 10:30 am

NCWorks Career Center: 1830 Tillery Pl # B, Raleigh, NC 27604

AGENDA

- Welcome & Introductions
- Standard Business
- CoC System Updates
- Discussion: Strategic Initiative
- Lead Agency Updates
- April Meeting At-A-Glance

WAKE COUNTY
Continuum of Care - NC 507

Welcome & Introductions

Meredith Yuckman, *Chair*

2026 Governance Board

Name		Organization	Seat
Wayne	Beatty	Wake County Sheriff's Office	Law enforcement
Amanda	Blue	Healing Transitions	Emergency Shelter
Eric	Braun	Independent Member	Legal expertise or systemic advocacy
Doris	Bullock	Arise Collective	Population-specific lived experience
Bonner	Gaylord	Independent Member	Business rep
Ashley	Lommers-Johnson	Raleigh Housing Authority	Raleigh Housing Authority
Quentin	Miles	Town of Zebulon	Non-Raleigh Wake County locale
Ann	Oshel	Alliance Health	Healthcare provider
Imogen	Rhodenhiser	Church of the Good Shepherd	Faith-based
Kayla	Rosenberg Strampe	DHIC	Landlord or AH developer
Onia	Royster	Triangle Family Services	Lived Experience
Nicole	Stewart	AJ Fletcher Foundation	Community Member
Pat	Sturdivant	Capital Area Workforce Development	Workforce development
Erika	Brandt	City of Raleigh Housing and Neighborhoods	City of Raleigh
Johnnie	Thomas	Independent Member	Lived Experience
KC	Buchanan	HOST	Population-specific lived experience
Nicole	Wilson	Durham VA Health Care System	Veterans or DV
Michele	Woodson	Wake County Public Schools	WCPSS or higher ed
Meredith	Yuckman	The Hope Center at Pullen	Prevention, street outreach, or diversion provider
Felts	Lewis	Housing Authority of Wake County	Housing Authority of Wake County
Mary	Lederle	Town of Cary	Non-Raleigh Wake County locale
Zach	Ward	Triangle Community Foundation	Philanthropic

Standard Business

Meredith Yuckman

Standard Business

- CoC Board Meeting Minutes – March 2026*

CoC System Updates

Eileen Rosa

HUD CoC NOFO

- On March 31st, HUD announced $349M in FY 2025 CoC Program renewal funding for 622 eligible renewal projects that expired in the first calendar quarter of 2026.
  - Wake CoC: 3 projects for total of ~$3.3M
- On April 1st, the 1st Circuit Court of Appeals means that HUD cannot move forward with its plan to release the December 19th Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO).
  - This means HUD must renew all awards expiring this year.
  - Wake CoC: Total of $6.1M.
- Focus will now shift to preparing for the FY2026 NOFO.
  - Foundations training on Tuesday, 04/07.

HMIS Software Vendor RFP

Full RFP scoring complete

- Of the 6 remaining applicants, 5 will move on to demos.

Next Steps

- Scheduling demos with vendors (late April) – all members of the Board welcome.
- Post available materials for CoC review and comment.
- Provide embargoed recommendation to the CoC Board.

Operational Shifts

Update on Single Adult Drop In Shelter

- Second Street Place Shelter is closed for County renovations from April 1 through October 2026.

- From April 1st - April 13th, the following temporary shelters will be activated to serve the combined capacity of 98 clients ordinarily served in year-round drop in shelter. Sites will operate from 7pm - 7am.
  - Men: South Wilmington Street Center - 1420 S Wilmington Street, Raleigh, 27601
  - Women: Helen Wright Center - 3603 Bastion Lane, Raleigh, 27604

- Clients will be welcomed to the official interim shelter site for Monday evening, April 13th.

White Flag RFP

- **Proposed Scope**: White Flag Shelter “Partner”.
  - Opportunity to
    - Update and refine scope of work to include year-round events and planning
    - Align contract with County Fiscal Year
    - Identify creative partnership opportunities
  - Assumes increase in CoC staff coordination and leadership.

- **Timeline:** May - August 2026.

Strategic Initiative

Eileen Rosa

Overview

Recap of March Board Meeting

- Review of Wake CoC federal report submissions (LSA and SPMs).
- Official presentation of strategic initiative.

Progress since March Board Meeting

- **Approach to Fiscal Structure:** Primary focus for today.
- **Communications**: Underway.
- **Resources**: Finetuning gap.

Phased Initiative to End Unsheltered Homelessness

Phase I

2 Year Surge

- 400 Direct to Housing
- 1000 Rapid Resolution
- Targeted Complex Case

Proposed Fiscal Agent Request for Information (ROI)

- Evaluating fiscal structure options to:
  - Ensure compliance for fundraising and management of funds
  - Maximize flexibility and timeliness for distribution of funds

- **Primary options:**
  - Pursue nonprofit status.
  - Establish agreement with a community foundation.

- **Recommended Action:** CoC Board vote to approve moving forward with the proposed RFI [with proposed edits] and process.

Communications

- **Name & Brand:**
  - Vendor quotes for name, logo, design templates and microsite.
  - Potential opportunity to update CoC logo.

- **Materials**:
  - Talking points/one pager expected by 04/15.

- **Upcoming Milestones**
  - 04/13 Board of Commissioner Work Session
  - 04/14 City Council Work Session
  - 04/27 CoC Membership

Resources: Phase I (Jan. 2026 – Dec. 2027)

Intervention	# Served	Total Cost	Timeline	Goal
Rehousing Initiative	400	$12 M	Jul 2026 – Dec 2027	• Decommission targeted encampments and zones • Reduction in long-term stayers
Extend Time-limited Interventions	160	$5 M	Flexible	• 12-month extensions • Bridge to legacy PSH turnover
Rapid Resolution	1,000	$2 M	Oct 2026- Dec 2027	• One-time assistance to address inflow
Expanded Management Capacity	15%	$3 M	Flexible	• Project Management • Centralized Rent Admin /Flex Fund Mgmt
	Total	**$22 M**		

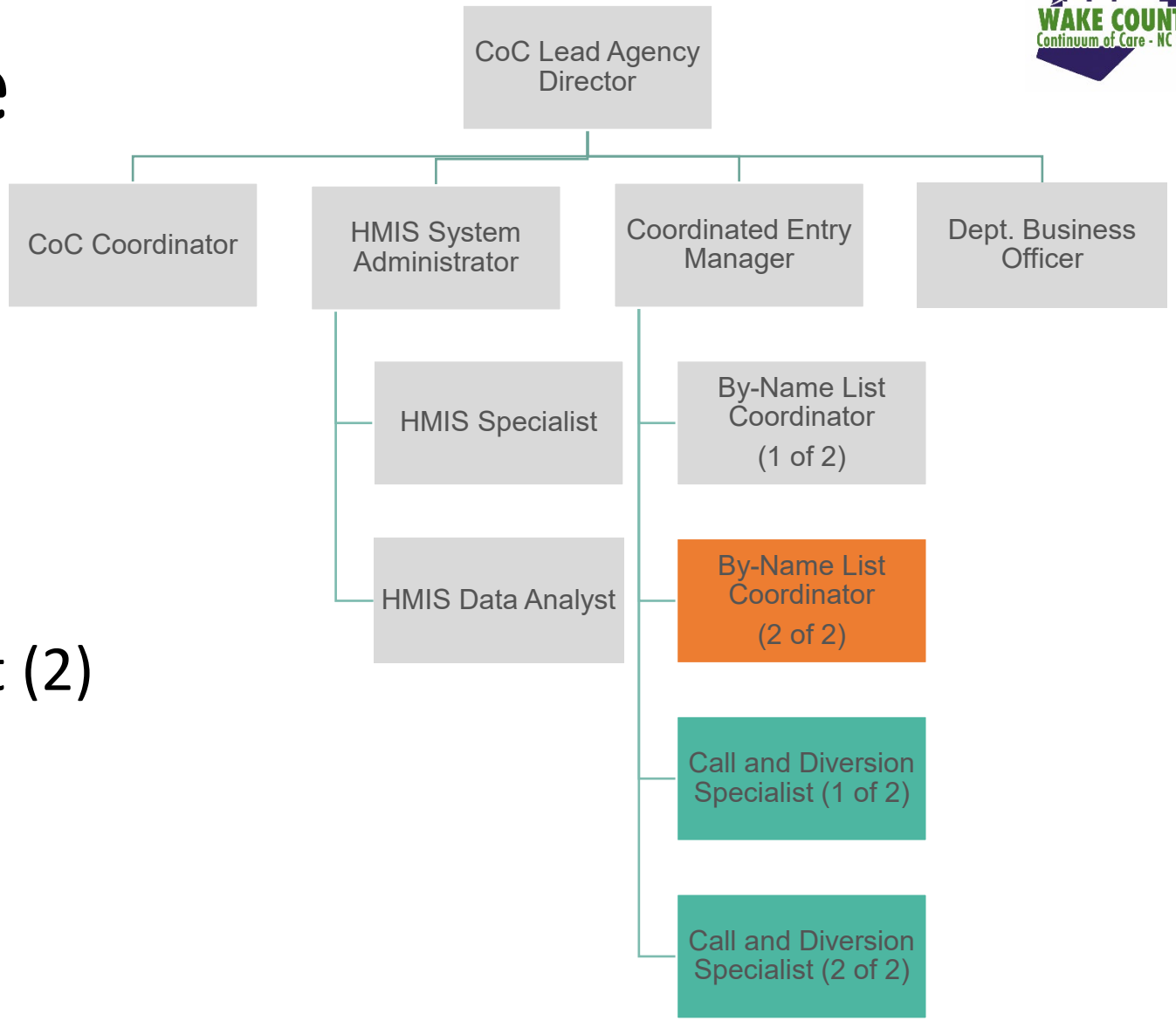
Funding Status as of April 1

	Total	Planned Commitments	Public Gap	Private Gap
Costs	**$22M**	**$12M**	**~$6M**	**~$4M**
Types of Costs	• Unit Acquisition team • Rental Assistance • Stabilization Case Management • Flex Funds (includes move-in costs like furniture, landlord bonuses and hold fees, security deposits, and participant costs) • Rapid Exit Specialists • Rapid Exit Financial Assistance	• Unit Acquisition Team • Rapid Exit Specialists • Portion of Flex Funds • Portion of Rapid Exit Financial Assistance • Portion of Stabilization Case Management	• Rental Assistance • Stabilization Case Management	• Flex Funds (includes move-in costs like furniture, landlord bonuses and hold fees, security deposits, and participant costs) • Rapid Exit Financial Assistance • Support for remaining gaps in Stabilization Case Management and/or Rental Assistance

Lead Agency Updates

Eileen Rosa

FY26 Staffing Update



- **Interviewing**: BNL Coordinator
- **Pre-Posting:** Diversion Specialist (2)

FY27 Budget Update

- County Board of Commissioner Budget Work Sessions underway.
- County Manager to present the FY2027 early-mid May.
- CoC staff will share budget materials with CoC Board once presented to Board of Commissioners.

April Meeting At-A-Glance

Eileen Rosa

Adjourn

Next Meeting:
May 7, 2026
9 – 10:30 am

Location:
NCWorks Career Center
1830 Tillery Pl # B, Raleigh, NC 27604

Reference Slides

Originally presented 03/05/26 CoC Board meeting.

Phased Initiative to End Unsheltered Homelessness

Phase I

2 Year Surge

- 400 Direct to Housing
- 1000 Rapid Resolution
- Targeted Complex Case

Phase II

Annual Sustainability

- 360 Direct to Housing
- 1440 Rapid Resolution
- Integrated Behavioral Health in Stabilization

3-Year Surge Investment: $45 Million

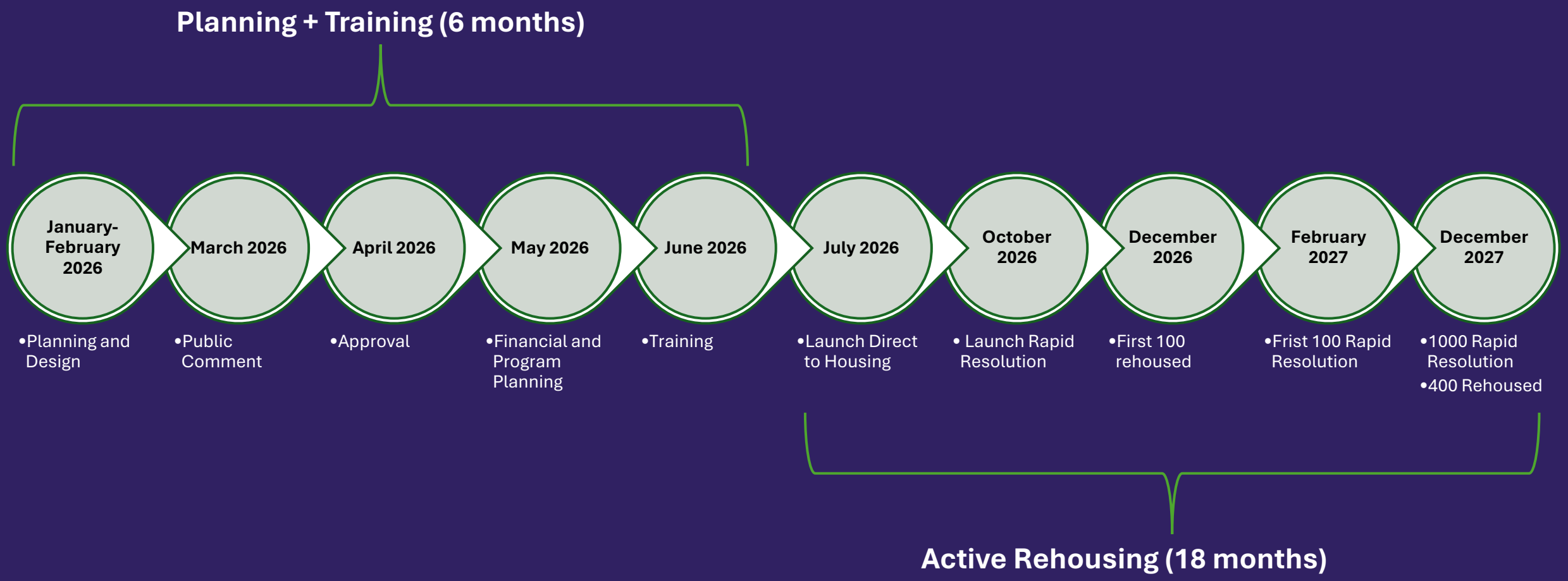
$22M
Rehouse and Rapid Exit

$23M
Annual Sustainability

Phase I: January 2026 – December 2027

Intervention	# Served	Total Cost	Timeline	Goal
Rehousing Initiative	400	$12,087,838	Jul 2026 – Dec 2027	• Decommission targeted encampments and zones • Reduction in long-term stayers
Extend Time-limited Interventions	*160*	*$4,931,168*	*Flexible*	• *12-month extensions* • *Bridge to legacy PSH turnover*
Rapid Resolution	1,000	$2,109,900	Oct 2026- Dec 2027	• One-time assistance to address inflow
Expanded Management Capacity	15%	$2,869,336	Flexible	• Project Management • Centralized Rent Admin /Flex Fund Mgmt
	Total	**$21,998,242**		

Phase I: Timeline



Phase II: Sustainability Estimates

Intervention	# Served	Total Cost*	Timeline	Goal
Rehousing Initiative	360	$11,739,905	Jan 2028 – Dec 2028	• Decommission remaining encampments and zones • Reduction in long-term stayers
Extend Time-limited Interventions	144	$4,813,820	Flexible	• 12-month extensions • Bridge to legacy PSH turnover
Rapid Resolution	1,440	$3,130,261	Jan 2028- Dec 2028	• One-time assistance to address inflow
Expanded Management Capacity	15%	$2,952,598	Flexible	• Project Management • Centralized Rent Admin /Flex Fund Management
	Annual TOTAL	**$22,636,584**	***To be refined as make progress in Phase 1.***	

Fiscal Year Detail

Intervention	2026/2027	2027/2028	2028/2029*	2029/2030**
Rehousing Initiative	$3,759,458	$7,347,920	$980,460*	
Extend Time-limited Interventions	$0	$1,450,142	$3,055,492	
Rapid Resolution	$813,000	$2,805,660	$3,243,002	Sustain
Expanded Management Capacity	$1,434,672	$1,434,664	$1,434,664	
Sustainability			*$2,908,387*	
Total	**$6 million**	**$13 million**	**$10.6 million**	

~$1.5M identified in public funds to get started

*Capacity retained through sustainability budget

**Sustainability - Annual budget estimated and refined as make progress on Phase I

We can’t afford inaction.

- If homelessness continues to be simply managed rather than solved, it could **cost taxpayers more than $675 million over the next 5 years.**

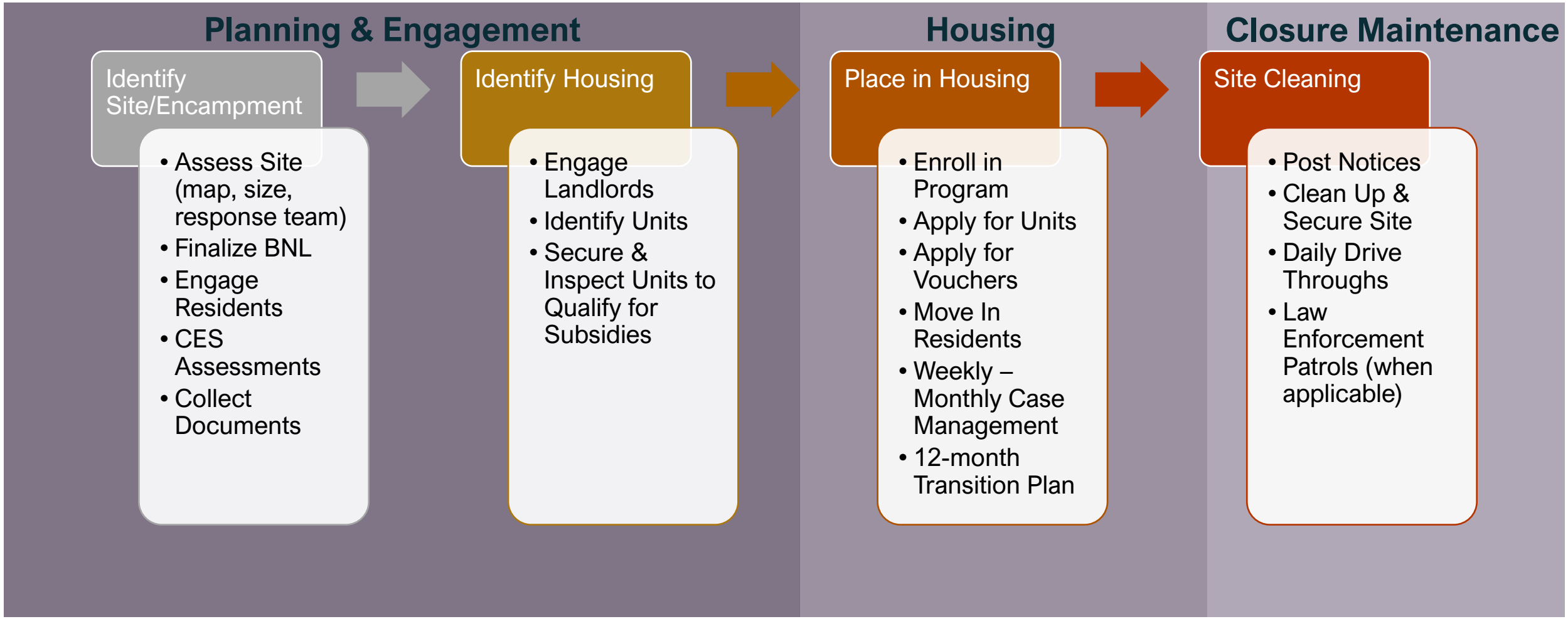
- **Initiative is a $22 million investment over the next 2 years** to put long-term, proven strategies in place to end homelessness in Wake County.

Up to $96k *per person year*

Cost of Homelessness

Direct to Housing Encampment Response Process

Typically, a **4–6-week** cycle per encampment
(size & housing availability will dictate timeline – up to 12 weeks)



Preparing for Launch (July 2026)

- Confirm fiscal agent to allow for speed and flexibility
- Develop communications and tools to support activities
- Refine and standardize program models
- Identify and prioritize encampments/zones