



Wake County CoC Governance Board Meeting

Thursday, May 7, 2026

9 – 10:30 am

NCWorks Career Center: 1830 Tillery Pl # B, Raleigh, NC 27604

AGENDA

- Welcome & Introductions
- Standard Business
- CoC System Updates
- Discussion:
 - 2026 Point in Time and Housing Inventory Count
 - Strategic Initiative
- May Meeting At-A-Glance



Welcome & Introductions

Meredith Yuckman, *Chair*

2026 Governance Board



Name		Organization	Seat
Wayne	Beatty	Wake County Sheriff's Office	Law enforcement
Amanda	Blue	Healing Transitions	Emergency Shelter
Eric	Braun	Independent Member	Legal expertise or systemic advocacy
Doris	Bullock	Arise Collective	Population-specific lived experience
Bonner	Gaylord	Independent Member	Business rep
Ashley	Lommers-Johnson	Raleigh Housing Authority	Raleigh Housing Authority
Quentin	Miles	Town of Zebulon	Non-Raleigh Wake County locale
Ann	Oshel	Alliance Health	Healthcare provider
Imogen	Rhodenhiser	Church of the Good Shepherd	Faith-based
Kayla	Rosenberg Strampe	DHIC	Landlord or AH developer
Onia	Royster	Triangle Family Services	Lived Experience
Nicole	Stewart	AJ Fletcher Foundation	Community Member
Pat	Sturdivant	Capital Area Workforce Development	Workforce development
Erika	Brandt	City of Raleigh Housing and Neighborhoods	City of Raleigh
Johnnie	Thomas	Independent Member	Lived Experience
KC	Buchanan	HOST	Population-specific lived experience
Nicole	Wilson	Durham VA Health Care System	Veterans or DV
Michele	Woodson	Wake County Public Schools	WCPSS or higher ed
Meredith	Yuckman	The Hope Center at Pullen	Prevention, street outreach, or diversion provider
Felts	Lewis	Housing Authority of Wake County	Housing Authority of Wake County
Mary	Lederle	Town of Cary	Non-Raleigh Wake County locale
Zach	Ward	Triangle Community Foundation	Philanthropic

Standard Business

Meredith Yuckman

Standard Business

- CoC Board Meeting Minutes – April 2026*

CoC System & Lead Agency Updates

Eileen Rosa

Funding Opportunity Forecast

- HUD official postings may be made on [grants.gov](https://www.grants.gov), however all require local competition which will be conducted via Wake CoC policies and procedures.

Opportunity Name	Overview	Expected Post Date	Expected Due Date
Youth Homelessness Demonstration Project (YHDP)	Focus on reducing the number of youth (under 25) experiencing homelessness. Funding for project types: TH/RRH, RRH, PSH, SSO, TH, and HMIS.	05/15	07/29
HUD Continuum of Care (CoC)	CoC Consolidated Application + Project Applications (RRH, PSH, TH, SSO, SSO-SO, SSO-CE, and HMIS).	05/29	08/25
NC Emergency Solutions Grant (ESG)	Funding for project types: Street Outreach, Emergency Shelter, Prevention, RRH. Amount available based on NC Fair Share calculation for each CoC.	Unknown. Last year's competition was 05/30 - 08/25.	

Grantee Training & Info Sessions

- In preparation for forthcoming funding opportunities, and in collaboration with Fortis Consulting, CoC provided two info sessions.
- Recordings available on Wake CoC [Website](#) -
 - CoC Foundations and HUD's Notice of Funding Opportunities
 - Program Costs and Match Info Session

HMIS Software Vendor RFP

Background & Context: Transition of HMIS grant and contracts to Wake County as Lead Agency requires competition to remain compliant with the use of federal funds for HMIS implementation.

Vendor demonstrations complete as of 05/01.

Tentative Timeline:

Review Panel Discussion, Vendor Interviews/Q&A, Final Recommendations	05/01 – 05/15
CoC Board Review of Recommendations (and Approval Request)	06/04
CoC Membership Meeting Review (and Motion Request)	06/22
CoC Membership Voting	06/23 – 07/01
Contract Negotiations/Execution	07/02 – 09/01

CoC Charter & Written Standards

- **Context:** Wake CoC shall review and vote to approve its charter at least annually ([24 CFR 578.7\(5\)](#)). CoC Written Standards are incorporated with the Charter.
- **Approach to Feedback:**
 - **Charter** – CoC tracked recommendations throughout the year. Executive CMTE first round of edits.
 - **Written Standards** – Sections shared and reviewed in CMTE (i.e. SO, ES) and with provider groups.

	Date
Post for Public Comment	05/13 – 05/22
Send to CoC Board	05/26 (Membership Mtg)
Board Approval	06/04
Membership Meeting	06/22 (motion needed)
Membership Voting Period	06/23 – 07/01

CoC Charter: Proposed Changes

- Committee Structure
 - Repurpose/consolidate Committees: Data Advisory, Fair Housing Advisory, Leadership Council
- Board Member Seats
 - Addition of two Board seats (total of 25): law enforcement and permanent housing representatives
 - Ex-officio capacity to promote elected official engagement
- Membership & Voting
 - Further defining membership eligibility and documentation required
 - Annual renewal process and voting impact

Wake County FY2027 Budget

- County Manager presented the proposed FY27 budget on Monday, May 4th.
 - Details available at wake.gov/budget
- CoC Dept ([pg. 166-168 of recommended budget](#)).
 - Budget includes the addition of one CoC Project Manager to conduct core Lead Agency duties including
 - Committee and workgroup support,
 - Policy development and review, and
 - Grantee monitoring
 - Total departmental budget of \$1,191,590 and 12 staff.

Point-in-Time

Eileen Rosa

What is the Point-in-Time (PIT) Count?

- The U.S. Dept. of Housing and Urban Development (HUD) requires Continuum of Care (CoCs) to conduct an annual count of people experiencing homelessness on a single night within the last 10 days of January.
- The Point-in-Time (PIT) Count includes people experiencing homelessness who are **unsheltered** and **sheltered** in emergency shelter, transitional housing, and Safe Havens on a single night.
- Data reported through the PIT is used as an estimate of the scope and scale of homelessness in our community and informs planning, including response to funding opportunities.

Context for the 2026 Count

- **Wake CoC PIT Count:** January 22, 2026.
 - A White Flag alert was active the night of PIT and subsequent days.
- Wake CoC results have been officially submitted to HUD per the April 30th deadline.
- The single-night PIT count does not reflect the impact of significant housing efforts made in the calendar year to date:
 - Bridge 2 Home households served and rapid exit from shelter
 - Matches to Rapid Rehousing and Permanent Supportive Housing through Coordinated Entry or other positive exits

Definitions

- **Homeless:** Defined by HUD as Category 1: Literally Homeless ([§ 578.3](#)), person staying in:
 - place not meant for human habitation [unsheltered]; or
 - publicly or privately operated shelter; or
 - returning to unsheltered or sheltered location from an institutional stay of in 90 days or less.
- **Chronic Homelessness:** Presence of a disabling condition and long or repeated episodes of homelessness consisting of at least 12 consecutive months or across 4 separate occasions in the last 3 years, for a total of at least 12 months.
- **Unsheltered:** Primary nighttime residence that is a public or private place not designed for or ordinarily used for human habitation, including street, car, park, abandoned building, transit station, etc.
- **Sheltered:** Temporary housing dedicated to people experiencing homelessness, including congregate, emergency, low-barrier or drop-in shelter and transitional housing.
- **Unaccompanied:** Not otherwise living with or experiencing homelessness with other household members, parent or legal guardian.
- **Youth/Young Adult:** Aged 18 – 24. Also known as Transition Aged Youth (TAY).

Methodology

Unsheltered Count

- The Wake CoC employed the Known Locations Strategy for the Unsheltered portion of the PIT Count.
- Over 145 volunteers from 36 organizations formed 7 teams to survey individuals in 81 known locations reported and checked by street outreach teams, agencies, PD/FD, and community members across two 3-hour shifts.
- Service-based (post-night) Count via day service/non-shelter centers on 01/23

Sheltered Count

- Wake CoC confirmed households residing in sheltered locations on the night of PIT from:
 - HMIS program roster reports for all shelter, transitional housing and Safe Haven programs for the night of PIT and
 - Non-HMIS participating programs, such as Domestic Violence or victim-services providers who use an HMIS comparable database.
- Reviewed potential duplicates between unsheltered and sheltered counts.

Important Context Year to Year

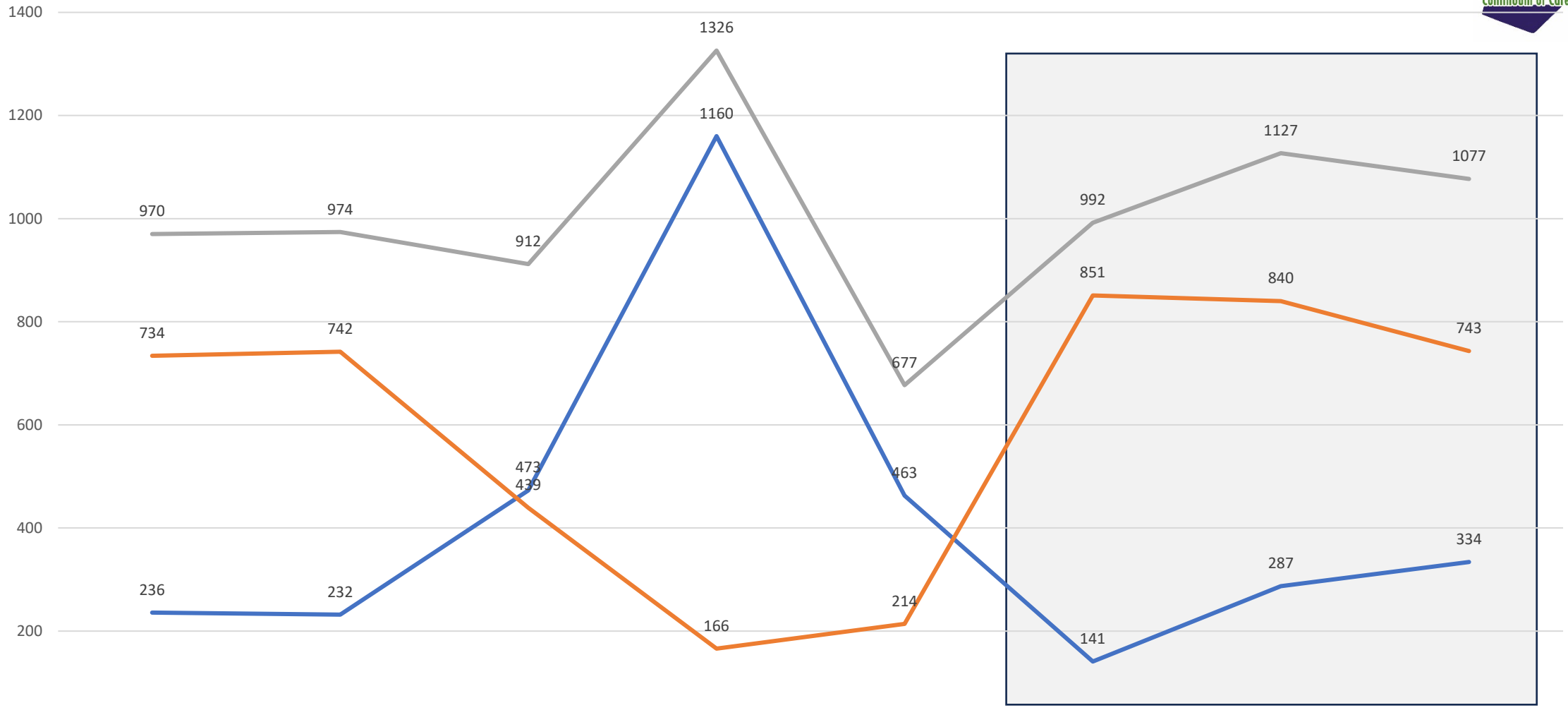
- Changes in capacity (e.g. the fire at Families Together)
- Historical Context (White Flag status, counting methodology, staff capacity)
- Data quality changes
- PIT does not have a way to measure *inflow and outflow*
 - LSA reported that 5189 households moved through the system in FY2025
 - SPMs report 20.6% returns to homelessness over 2 years
 - Generally speaking, the ~1000 people we record for the PIT one year are *not* the same ~1000 people recorded the next year

Overall Homeless

Unsheltered	+	Sheltered (ES, TH, SH)	=	Total
334		743		1,077 people

Total Persons	2026	2025	% Change from 2025	% Change from 2019
Unsheltered	334	287	+16.4%	+41.5%
Emergency Shelter (ES)	671	761	-11.8%	
Transitional Housing (TH)	72	71	+1.4%	+1.2%
Safe Haven	0	8	-100%	NA
Total	1,077	1,127	-4.4%	+11%

PIT Results 2019 - 2026



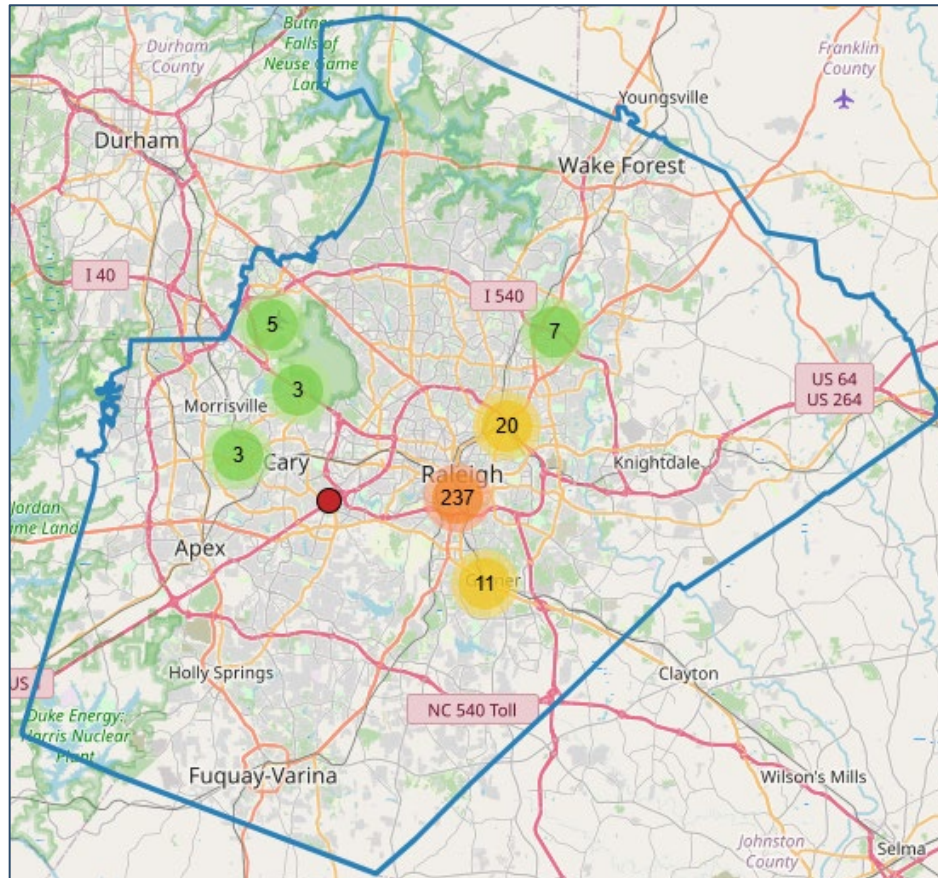
	2019	2020	2021	2022	2023	2024	2025	2026
Unsheltered	236	232	473	1160	463	141	287	334
Sheltered	734	742	439	166	214	851	840	743
Total	970	974	912	1326	677	992	1127	1077

Overall Homeless by Household Type

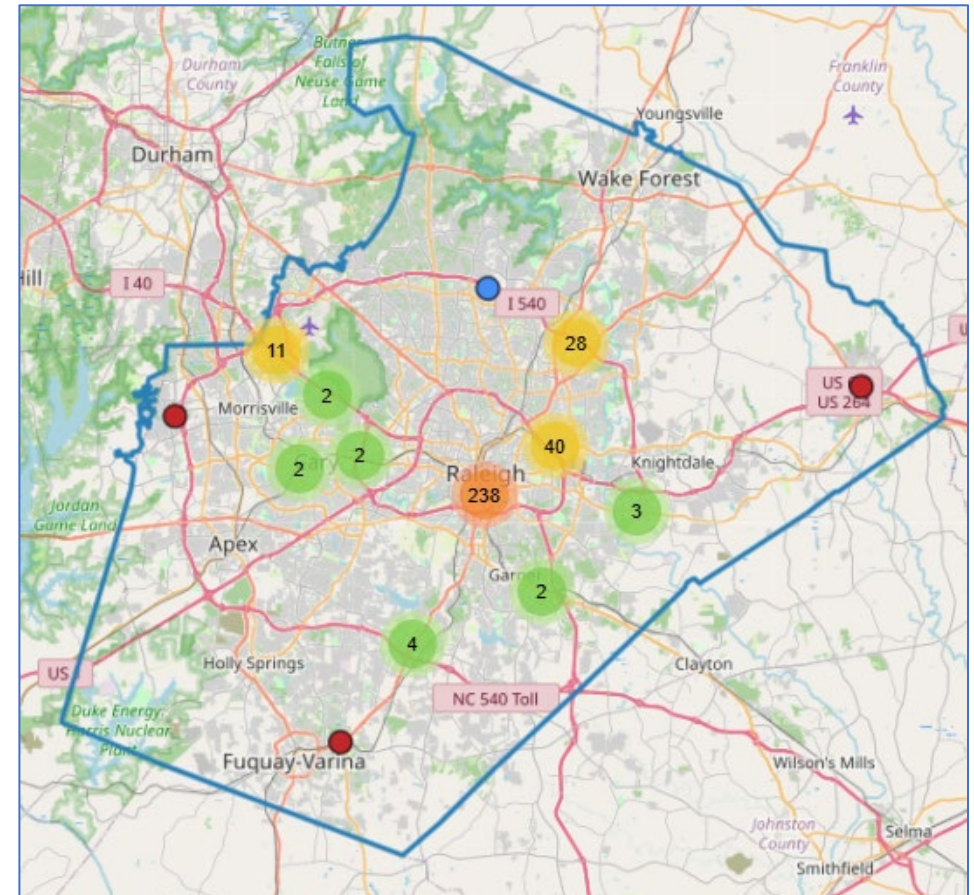
	<i>Family Households</i>	Persons in Families	Unaccompanied Individuals	Total
Unsheltered	0	0	334	334
Emergency Shelter	53	194	477	671
Transitional Housing	13	41	31	72
Safe Haven	0	0	0	0
Total Persons	66	235	842	1,077

Unsheltered

2025



2026



Chronically Homeless

- The HUD definition of Chronic Homelessness includes:
 - Presence of a disabling condition *and*
 - 12 consecutive months homeless or 4 episodes in the last 3 years, totaling at least 12 months.
- In the 2026 PIT Count, 167 people or **15%**, were chronically homeless.
 - This is likely an undercount due to level of completeness in unsheltered surveys.

Veterans

- There were **22 Veterans** counted as homeless during the 2026 PIT.
 - The majority were male, single adults and residing in emergency shelter.
 - 31% or 7 Veterans were confirmed as chronically homeless.
- No Veterans were identified as unsheltered on the night of PIT.

Youth & Young Adults

- There were 29 young adults aged 18-24 years old counted as homeless during the 2026 PIT.
 - 86% or 25 young adults were residing in emergency shelter.
 - 17% or 5 young adults were confirmed as chronically homeless.
- There were no unsheltered young adults counted on the night of PIT.
- There were no unaccompanied minors counted on the night of PIT.

Age

	<i>Total</i>	<i>% of Total</i>
Under 18	<i>149</i>	<i>13.8%</i>
18-24	<i>57</i>	<i>5.3%</i>
25-34	<i>195</i>	<i>18.1%</i>
35-44	<i>217</i>	<i>20.2%</i>
45-54	<i>181</i>	<i>16.8%</i>
55-64	<i>206</i>	<i>19.1%</i>
65+	<i>72</i>	<i>6.7%</i>
Total Persons	<i>1077</i>	<i>100%</i>

- The 35–44-year-old age group make up 28% of those experiencing unsheltered homelessness.
- The 18–24-year-old age group make up 18% of those in shelter followed closely by 35-44 and 55-64 age groups.

Special Populations

Adults	Emergency	Transitional	Unsheltered	Total	% Adults
Severe Mental Illness	170	16	70	256	27.6%
Substance Use Disorder	71	8	55	134	14.4%
HIV/AIDS	6	2	5	13	1.4%
Survivors of Domestic Violence	38	2	20	60	6.5%

Initial Observations

- **Observations from the 2026 PIT Count**
 - We continue to “manage” homelessness.
 - Methodology and weather matter.
- **Next Steps**
 - Communications and Public Release
 - Embargoed results until Press Release date is confirmed
 - Update to CoC Website
 - Presentation to County Board of Commissioners Monday, 06/22 in Affordable Housing Committee
 - Further analysis, including cross section and year to year comparison

Housing Inventory Count

Eileen Rosa

What is the Housing Inventory Count (HIC)?

- U.S. Dept. of Housing and Urban Development (HUD) requirement as a point-in-time **inventory of provider programs within a CoC** that provide beds and units dedicated to serve people experiencing homelessness (and, for permanent housing projects, where homeless at entry, per the HUD homeless definition).
- The HIC is categorized by five Program Types: Emergency Shelter (ES); Transitional Housing (TH); Rapid Re-housing (RRH); Safe Haven (SH); Permanent Supportive Housing (PSH) and Other Permanent Housing (OPH).
- Includes the following information:
 - Housing/Bed Type
 - Total Beds/Units
 - Active Clients and Utilization of Total Beds as of PIT

Shelter & Temporary Housing

	Households w/o children	Households w/ Children	Total Beds	2025	Notes
Emergency Shelter	343	105	454	591	Includes 6 “only children” beds.
Safe Haven	NA	NA	NA	8	Wake does not have Save Haven, though some beds had been mislabeled in previous years.
Transitional Housing	50	73	123	104	
Total	393	178	577	695	

Permanent Housing

	Households w/o children	Households w/ Children	Total	2025	Notes & Data Limitations
Permanent Supportive Housing (PSH)	327	157	484	759	
Other Permanent Housing (OPH)	NA	NA	NA	218	<i>No beds of this type.</i>
Rapid Rehousing (RRH)	139	176	315	279	<i>Positive for NOFO.</i>
Total	466	333	799	1256	

Strategic Initiative

Eileen Rosa

Wake at Home.

- Reevaluated proposed name to ensure separate identity from previous County initiatives.
- Wake County Communications Department is lead on logo design and brand style guide, expected release by 06/04 CoC Board meeting.

Work Lanes Underway

Planning & Admin

Operations

Communication
& Marketing

Champions

Financials

Fundraising

Design & Implementation

Outreach

Landlord
Engagement

Housing &
Flex Fund
Admin.

Case
Management

Closure

Phase I: Funding Status as of May 1.

**Subject to change based on final budget process.

	Total	Planned Commitments**	Public/Private Gap
Costs	\$22M	\$16.5M	\$5.5M
Types of Costs	• Unit Acquisition team • Rental Assistance • Stabilization Case Management • Flex Funds (includes move-in costs like furniture, landlord bonuses and hold fees, security deposits, and participant costs) • Rapid Exit Specialists • Rapid Exit Financial Assistance	• Unit Acquisition Team • Rapid Exit Specialists • Portion of Flex Funds • Portion of Rapid Exit Financial Assistance • Portion of Stabilization Case Management	• Flex Funds* • Rapid Exit Financial Assistance • Rental Assistance • Stabilization Case Management

* Flex Funds includes move-in costs (like furniture), landlord bonuses and hold fees, security deposits, and other participant costs.

Fiscal Structure Update

- Request for Information sent 04/21. Responses requested by 05/15.
 - No appropriate responses to date.
- Working on:
 - Issuing addendum with more detailed information on timeline and scaling.
 - Engaging potential partners and additional legal guidance for potential non-profit structure

Proposed Approach for Services

- Evaluate based on funding source, need, and timing:
 - Expand existing contracts via contract amendments based on performance and service area
 - Leverage CoC-facilitated funding competitions (ESG and CoC) to identify high performing providers
 - Explore RFP with potential renewal years, including joint RFP for City/County funds as needed

May Meeting At-A-Glance

Eileen Rosa

Upcoming Meetings

- Shifting July Board Meeting currently scheduled for Thursday, 07/02.
 - Thursday, 07/09 from 9-10:30am ← likely preference due to expected NOFOs.
 - Week of 07/06
 - Week of 07/13
- Tentative Agenda for 06/04 Board Meeting
 - HMIS Software Vendor Recommendation*
 - CoC Charter and Written Standards*
 - Wake at Home

**require vote to move forward with Membership.*

Adjourn

Next Meeting: June 4, 2026 from 9 – 10:30 am

Location: NCWorks Career Center
1830 Tillery Pl # B, Raleigh, NC 27604